

Board of Directors Meeting

Subject: Chief Executive's Report
Date: Thursday 26 February 2015
Author: Paul O'Connor
Lead Director: Paul O'Connor

Executive Summary	
This report provides an update on the latest issues affecting the Trust.	
Recommendation	
The Board is asked to note the content of this paper and specifically where verbal updates will be given at the Board meeting.	
Relevant Strategic Priorities (please mark in bold)	
To consistently deliver a high quality patient experience safely and effectively	To develop extended clinical networks that benefit the patients we serve
To eliminate the variability of access to and outcomes from our acute services	To provide efficient and cost-effective services and deliver better value healthcare
To reduce demand on hospital services and deliver care closer to home	

Links to the BAF and Corporate Risk Register	
Details of additional risks associated with this paper <i>(may include CQC Essential Standards, NHSLA, NHS Constitution)</i>	N/A
Links to NHS Constitution	N/A
Financial Implications/Impact	N/A
Legal Implications/Impact	N/A
Partnership working & Public Engagement Implications/Impact	
Committees/groups where this item has been presented before	N/A
Monitoring and Review	N/A
Is a QIA required/been completed? If yes provide brief details	N/A

1. Meeting with Secretary of State

On 2nd February I met the Secretary of State, Rt Hon Jeremy Hunt, MP, along with two of our local MPs, Robert Jenrick and Mark Spencer, and representatives of DH's Private Finance Unit (PFU) to discuss options relating to the Trust's PFI contract. The meeting followed a parliamentary adjournment debate the previous month in which Robert Jenrick, MP for Newark, had raised questions about the cost of the PFI and its impact on services at the Trust. At our meeting the Secretary of State asked the PFU to meet with Trust representatives to explore options in further detail. This follow up meeting was held at King's Mill Hospital on the 11th February, and the Trust now awaits the PFU's formal response.

2. Executive Team Coaching

The first of the all day coaching sessions for the Executive Team was held with The OCM Group Ltd earlier this month. Feedback from colleagues has indicated that the day was seen as a positive one for all concerned. I am very pleased that Paul Robinson, who starts as the Trust's substantive Chief Financial Officer at the end of March, was able to attend.

3. Medical Engagement

On 4th February the Chairman, Medical Director and I attended the Orientation Day for new Registrars at the Trust. The Medical Director and I also attended a question and answer session for all Foundation Year 1 & 2 trainees, at which further opportunities for F1 and F2 interaction with the Trust's Medical Director were agreed. On 20 February the Medical Director and I spent time with 15 Consultants who were part of the Medical Leadership Programme. This programme is provided to equip service directors and aspiring service directors with the necessary skills and knowledge to lead and manage people and services effectively. The programme incorporates the key skills necessary for clinical leaders in the NHS today to lead their services to provide the very best in high quality patient care.

4. Area Team Escalation Meeting

Enclosed at Appendix A is the presentation jointly submitted by this Trust, Nottinghamshire Healthcare NHS Trust and the 2 local CCGs on 13th February to the Area Team. The presentation gives detail of specific interventions that have been agreed through the System Resilience Group (SRG) to improve performance against the A&E 95% target. The SRG has inputs from the Trust, the CCGs, EMAS, Social Services and Community Health Partnerships (CHP), and agrees both system wide actions and organisation specific actions (many of which are internal to the Trust) designed to improve A&E performance. Performance against the national 95% A&E target will continue to be tracked through the SRG as well as reported to the Trust Board.

5. Briefing for Nick Seddon, Health Policy Advisor to No. 10

On 13th February, the Trust, together with our local CCGs, CHP and representatives of PWC spent time at Balderton Primary Care Centre, briefing Nick Seddon on the Better + Together Programme and its Programme Board's submission to be a Forerunner Site (previously Vanguard) for a PACS model as set out in the NHS England Five Year Forward View. Following the Forerunner bid, the Trust will be attempting to secure Lead Provider Status as part of the proposed new co-commissioning arrangements, the first stage of which will be assessed in May 2015. The bid is included as Appendix B.

6. Adult Safeguarding

The Chairman and I were pleased to meet 18 ward champions for adult safeguarding at the Trust on 19th February. The training day will be augmented by a further similar training day and by 27th February all wards will have a trained nominated ward champion for this area. Further support is being planned between the Trust's Adult Safeguarding Team, supported by the Trust's Communications dept, so that the profile of adult safeguarding is raised in a consistent and sustainable manner across the Trust. Among the areas discussed between us and the first cohort of ward champions was the way in which the group could learn from each other, training for non clinical staff, improving understanding of mental capacity, restraint, and disseminating good practice across all staff including agency staff.

7. Health and Wellbeing Peer Challenge for Nottinghamshire

Appendix C gives details of the challenge to the County's Health and Wellbeing Board arrangements, following the Peer Review of 3rd – 6th February, for which I was an interviewee. This is part of the local Government Association's Health and Wellbeing System Improvement Programme funded by DH, and was headed by Debbie Ward, Chief Executive of Dorset County Council. The Peer Challenge's Summary Report should be received in 2 – 3 weeks time, and in summary is likely to advise our local Health and Wellbeing Board to:

- Develop a clear strategy to allow all valued partners to be engaged;
- Invest in the right resources to support the leadership task;
- Revisit the vision to ensure it reflects the needs of local people and is explicit about tackling health inequality;
- Simplify and strengthen the supporting governance structure to ensure working in "a more joined up way";
- Strengthen its "strategic influence over commissioning decisions across health, public health and social care.

8. Star of the Month

December winner: Peter Buttong, Healthcare Assistant, Newark Hospital

Nominated by Tracey Wall, Hospital manager and Nadia Whitworth, Voluntary Services and PALS Co-ordinator

"Pete is always cheerful with a ready smile and happy to help and support staff, volunteers and patients in any way he can. Our volunteers who have undergone a procedure in theatres praise Pete as he will hold your hand and talk to you quietly reassuring you.

"Pete is also a volunteer for the Newark Community First Aid Team aimed at providing first aid training to the community including work place training and first aid cover at local events. When it was at the Remembrance Sunday Service in Newark Pete and his colleagues were on hand when a Navy Veteran and Chairman of the Newark Branch of the Royal Naval Association suffered a heart attack. Pete and the team's speedy first aid saved the man's life."

Paul O'Connor
Chief Executive