

Horizon Scanning Schedule	September 2015		
Title of Report	Link to full report	Brief Description	No of Recommendations
Monitor - Investigations		Investigation into Finances of Cambridge University Hospitals NHS Foundation Trust	
		Investigation into Finances of Mid Cheshire Hospitals Foundation Trusts	
		Further action agreed to cut waiting times and improve finances in East Kent	
		City Hospitals Sunderland NHS Foundation Trust to improve finances following our investigation	
		Investigation into the financial sustainability of Black Country Partnership NHS Foundation Trust	
		Investigation into St George's University Hospitals NHS Foundation Trust because of the trust's finances and how it is run	
Monitor	https://www.gov.uk/government/publications/helping-nhs-foundation-trusts-adopt-best-financial-practice	Monitor is putting new measures in place to help NHS foundation trusts adopt best financial practice	
	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/453181/Agency_engagement_document.pdf	Monitor and the Trust Development Authority are engaging with the sector on the new rules for nursing agency spend	
	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/431694/Annex_to_letter_to_Chairs_and_CEs_of_FT_s_020615.pdf	Consultancy spending approval process: Initial guidance to NHS foundation trusts	
	https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/448523/monitor_consultancy_faqs_tb_jw__2_.pdf	Frequently asked questions and guidance for writing business cases	
	https://www.gov.uk/government/publications/nursing-agency-rules	New rules on nursing agency spend from Monitor and the NHS Trust Development Authority for NHS foundation trusts and NHS trusts	

	https://www.gov.uk/government/publications/strategy-development-a-toolkit-for-nhs-providers	A toolkit to support all NHS providers in developing clear and well-thought-out strategies	
Monitor & NHS England	https://www.gov.uk/government/publications/3-part-payment-for-urgent-and-emergency-care-an-introduction	This document is for all organisations involved in the commissioning or delivery of urgent and emergency care (UEC) services, including NHS 111, community pharmacy, community care urgent response and social care urgent response services, in-hours urgent primary care, GP out-of-hours, 999, ambulance, walk-in centres, urgent care centres, emergency department attendances and emergency admissions. It is intended for chief executives, clinicians and others who require a broad understanding of a potential new payment approach being developed by Monitor and NHS England to support the service reform, but who do not need to access detailed guidance on payment design and implementation.	
NHS England	www.england.nhs.uk	Safeguarding Accountability and Assurance Framework <input checked="" type="checkbox"/> The overarching NHS England Safeguarding Policy. <input checked="" type="checkbox"/> The Managing Allegations Policy. <input checked="" type="checkbox"/> The Alerts Policy	
NHS England		Joint letter from NHS England, Monitor and NHS TDA setting out arrangements and actions for System Resilience Group assurance and wider preparations for winter 2015/16	
Department of Health - Role of a responsible officer: revised guidance	https://www.gov.uk/government/consultations/role-of-a-responsible-officer-revised-guidance	Responsible officers (RO) play a crucial role in improving and maintaining the quality and safety of patient care. They are critical to ensuring that their organisations maintain a focus on published quality standards. The RO guidance has been produced in collaboration with the Scottish and Welsh governments and NHS England and is aimed at 3 key audiences: doctors licensed with the General Medical Council (GMC) to practise medicine responsible officers and those taking on the responsible officer role organisations designated in the regulations	
Department of Health - New Terms and Conditions for Junior Doctors from August 2016	http://www.parliament.uk/documents/commons-vote-office/July%202015/16%20July/17-Health-Inquiry.pdf	introduction of a new juniors' contract from the August 2016	

NHS Providers Todays Health News - reports HSJ reveals Cambridge FT Chief Executive Steps down

Cambridge FT chief executive steps down

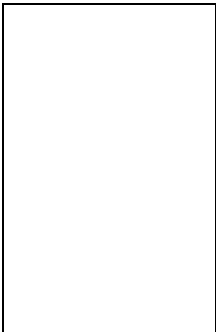
HSJ £ reveals that the chief executive of Cambridge University Hospitals NHS Foundation Trust has stepped down with immediate effect after almost three years in post. Dr Keith McNeil announced his resignation yesterday, and the director of finance, Paul James, has also announced that he will leave the trust after a year in post. Dr McNeil joined the trust in November 2012. The trust's director of workforce, David Wherrett, will take up the role of acting chief executive while the trust works with Monitor to recruit an interim chief executive. It is understood a Care Quality Commission report on the trust is due to be published next week, following an inspection in April. Dr McNeil said: "This has been a very difficult decision, but I have decided to step down as chief executive. It is a matter of public record that we face a number of very serious challenges here in Cambridge, including a growing financial deficit, and I feel the time is right to have new leadership in place". Trust chair Jane Ramsey thanked Dr McNeil for his efforts, saying he has shown "great leadership qualities and has helped the trust maintain its reputation for high quality care and excellent outcomes for our patients".

NHS Providers Todays Health News - reports London trust to recruit 200 physician as associated on behalf of 40 providers

reports that 200 physician associates will be recruited by Hillingdon Hospitals NHS Foundation Trust on behalf of over 40 trusts across the country. The trust has been asked to manage the recruitment process for the two year initiative by the National Physician Associate Expansion Programme, and it is hoped an increased number of associates will help trusts tackle their workforce shortages and retention difficulties. Physician associates are educated to degree level and have two years of postgraduate training. Their education focuses mainly on general medicine rather than speciality care, they work under the direct supervision of doctors, and are trained to take medical histories, perform examinations, diagnose illnesses, analyse test results, and develop management plans. It is expected that the majority of the candidates will come from the US because of the level of experience required. It has been decided to put one trust in charge of the recruitment to act as a central point of contact for applications and to ensure consistent communications with US recruitment companies. It is also seen as a cost effective way to recruit because it prevents duplication across different providers.

NHS Providers Todays Health News - reports Warning that nurse immigration rules 'harm patient safety'

Leading NHS figures have warned that "stringent" immigration rules are preventing them from hiring enough nurses in time for winter, reports the BBC. The heads of 10 trusts, along with NHS Employers, have written to the home secretary to say patients are being put at risk, saying that operations might be cancelled unless nursing is listed as an occupation with official shortages. NHS Employers believes that 1,000 certificates of sponsorship, which allow nurses from outside Europe to work here, will be needed in the next six months, adding that "large numbers" of applications have already been rejected. NHS Employers chief executive Danny Mortimer, said: "These are nurses who've been recruited and could start work in the NHS shortly - but we can't get them into the country". He added: "Their absence will be keenly felt. We are asking Theresa May to relieve the pressure on already stretched services as we head into the winter months".



<p>NHS Providers Todays Health News - reports 'foundation chain' to be created by leading North West FTs</p>		<p>Work has started to create a 'foundation chain' between two leading hospital trusts in the North West, according to HSJ £. Salford Royal NHS Foundation Trust and Wrightington, Wigan and Leigh NHS Foundation Trust are in talks about forging an "acute care collaboration", and submitted a bid to NHS England's national vanguard scheme to kickstart the project earlier this week. Trusts joining the foundation group, or chain, would have to adopt the "standard operating model" in a bid to spread success across wider geographies. The trusts said that the organisations have agreed to establish a closer working relationship with a view to this "creating a group which both trusts believe will significantly benefit patients and services users, the communities we serve, and staff".</p>	
<p>NHS Providers Todays Health News - Tameside Hospital NHS Foundation Turst to exit special measures</p>		<p>The Care Quality Commission has recommended that Tameside Hospital NHS Foundation Trust comes out of special measures, having operated under the regime since it was included in Sir Bruce Keogh's investigation into high mortality rates in 2013, reports HSJ £. Following a visit in April this year, inspectors said there had been significant improvements, particularly around governance, patient complaints and critical care services, and the trust was given an overall rating of "requires improvement". Health secretary Jeremy Hunt said it was "brilliant news" that the trust has been recommended to exit special measures, praising the "massive and profound cultural change" at the organisation. In a statement, the trust said: "The outcome of the report...represents a significant step along our journey of improvement. We acknowledge that while excellent progress has been made, we must now use this as a platform to continue to improve, enhance and develop all of the services we offer to our patients".</p>	

