

Board of Directors

Report

Subject: Strategic Vision
Date: 24th September 2015
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Executive Summary

This presentation represents the latest iteration of the strategic narrative for the Trust. This updated version includes a change to the vision statement, reflecting the importance of continuing to prioritise safety.

The narrative complements some parallel work to produce an analysis of our service line performance and sustainability. The outputs of the two pieces of work will provide the context (external and internal) for long term strategic decisions to be made for each service. Progress has been made in recent weeks on both fronts, with the Clinical Senate (held on 10th September) providing an opportunity to share the strategic narrative more widely and gather feedback on the development of the service line analysis. Divisional Management Board meetings have also been used to encourage further dissemination of the strategic narrative and to engage clinical leaders in the service line review work.

Recommendation

The Board is asked to note the progress described above and agree the latest version of the narrative.

Relevant Strategic Priorities (please mark in bold)

To consistently deliver a high quality patient experience safely and effectively	To develop extended clinical networks that benefit the patients we serve
To eliminate the variability of access to and outcomes from our acute services	To provide efficient and cost-effective services and deliver better value healthcare
To reduce demand on hospital services and deliver care closer to home	

How has organisational learning been disseminated	As above
Links to the BAF and Corporate Risk Register	N/A
Details of additional risks associated with this paper <i>(may include CQC Essential Standards, NHSLA, NHS Constitution)</i>	N/A
Links to NHS Constitution	The strategic narrative should shape the work of the Trust and it therefore supports the requirements of the NHS Constitution

Financial Implications/Impact	N/A
Legal Implications/Impact	N/A
Partnership working & Public Engagement Implications/Impact	Partnership working is central to the Trust's strategy
Committees/groups where this item has been presented before	Trust Management Board
Monitoring and Review	The strategic narrative is a developing document and on-going review will be required.
Is a QIA required/been completed? If yes provide brief details	N/A