

Board of Directors Meeting in Public - Cover Sheet

All reports **MUST** have a cover sheet

All reports Mo						
Subject:	Report of the Finance Committee			Date: 7 th January 2021		
Prepared By:	Neal Gossage, NED					
Approved By:	Neal Gossage, NED					
Presented By:	Neal Gossage, NED					
Purpose						
This paper summarises the assurance provided by the Approval						
Finance Committee around financial management in the Assurance				Assurance	Χ	
Trust and records matters the Committee considers need to Update					Х	
be brought to the attention of the Board of Directors Consider						
Strategic Object	_					
To provide	To promote and	To maximise the	To continuously		To achieve	
outstanding	support health	potential of our	_	arn and	better value	
care	and wellbeing	workforce	im	nprove		
					X	
					^	
			_		^	
Overall Level of						
Overall Level of	Assurance Significant	Sufficient	Li	mited	None	
		Sufficient X	Li	mited		
Overall Level of Risks/Issues			Li	mited		
Risks/Issues	Significant	X		mited		
Risks/Issues Financial	Significant			mited		
Risks/Issues Financial Patient Impact	Significant	X		mited		
Risks/Issues Financial Patient Impact Staff Impact	Significant	X		mited		
Risks/Issues Financial Patient Impact Staff Impact Services	Significant	X		mited		
Risks/Issues Financial Patient Impact Staff Impact Services Reputational	Significant Performance and	financial forecasts				
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A virtual meeting of the finance committee was held on 21 December 2020 due to the Covid-19 restrictions. The meeting mainly focussed on the current financial regime and month 8 performance.

Matters to be brought to the attention of the board:

1.1 Phase 3 Plan

The phase 3 plan submitted earlier as part of the ICS financial plan showed a forecast deficit for SFH of £9.2m for the year. The ICS plan showed a deficit of £52.5m. Since the plan was submitted, further discussions have been held with NHSEI and the forecast deficit for SFH has since been reduced to £7.2m. Work is ongoing to ascertain what the true run rate cost base is for the Trust to establish whether the deficit can be reduced further.

The plan has also been impacted by the recent increase in Covid patients. For months 7-12, an allowance was made for Covid costs but the 'second wave' has affected the Trust earlier than expected – the plan assumed that the 'second wave' would happen in January 2021. It is not clear how funding for this will be made available.

Further guidance from NHSIE – known as Phase 4 – is expected to be received early in January and this will set out targets for 2021/22. Detailed planning for 2021/22 will take place from January – March 2021.



The committee was assured by the process to manage the current uncertainty and it seems to be increasingly likely that finances will be controlled at ICS level from next year.

1.2 Theatres OBC

The committee received an OBC (Outline Business Case) for a new theatres and critical care building on the King's Mill site. The preferred design was for a two-storey building with a 24-bed critical care area and an 8-theatre operating suite. This would provide a new facility for SFH to replace an old building.

The project is expected to cost around £50m and capital funding will be sought if and when central funds become available. If funds become available, it is not anticipated that the facility will be brought into use until at least 2026.

The committee approved the OBC subject to further Board approval.

1.3 Contract Horizon Scanning

At a previous committee meeting, the executive was asked to produce a schedule of significant contracts which are due to be tendered or renewed in some other way in the next few months in order to prevent approvals coming to the committee at the 'last minute'.

A schedule was provided and will be updated in the future so that the committee is aware of what is 'in the pipeline'.

Other matters discussed by the committee

2.1 Month 8 Financial Performance

The committee received the month 8 report and noted that the deficit for the month was £0.3m behind plan. The full year forecast continues to reflect the revised phase 3 plan.

2.2 BAF

The committee reviewed the BAF for PR4 and does not recommend any changes to the current risk rating.