

## **Board of Directors Meeting in Public - Cover Sheet**

Subject:	Approval of Estates Strategy 2021-2026			Date: 1 <sup>st</sup> July 2021		
Prepared By:	Ben Widdowson, Associate Director of Estates & Facilities					
Approved By:	Paul Robinson, CFO/DCEO					
Presented By:	Ben Widdowson, Associate Director of Estates & Facilities					
Purpose						
Approval of the Trust Estates Strategy 2021-2026.					<b>√</b>	
Approval of the Trust Estates offategy 2021-2020.				Assurance	·	
				Update		
				Consider		
Strategic Objectives						
To provide	To support each other to do a	To inspire excellence	To get the most		To play a	
outstanding		excellence	from our		leading role in	
care to our	great job		resources		transforming	
patients					health and care services	
✓	✓		✓			
Overall Level of Assurance						
	Significant	Sufficient	Limited		None	
		✓				
Risks/Issues						
Financial	The strategy makes a number of assumptions about forward capital					
	investment commitments					
Patient Impact	Enhancement of patient care environment					
Staff Impact	Enhancement of staff working environment					
Services	None					
Reputational	None					
Committees/groups where this item has been presented before						

Finance Committee, 23<sup>rd</sup> February 2021 Board of Directors workshop, 25<sup>th</sup> February 2021 Executive Team 5<sup>th</sup> May 2021 and 23<sup>rd</sup> June 2021

## **Executive Summary**

NHS Trusts are required to have Board approved Estates Strategies to ensure the Trust Estate is fir for purpose for the future, right sized and aligns with clinical strategies.

The draft iteration of the 2021-2026 Estates Strategy was presented at the Board of Directors workshop on the 25<sup>th</sup> February 2021. Following feedback, the Estates Strategy has been updated to capture better

- Better articulation of the SFHFT Estate offer to the ICP/ICS
- Improved utilisation of the Estate for system benefit

The current version, 'Estates Strategy 2021-2026', aligns with the Trust strategic objectives and also the ICP/ICS Estate and Capital priorities. The Estates Strategy is presented as

- 1. Where are we now?
- 2. Where do we want to be?
- 3. How do we get there?



The strategy has been developed in consultation with internal and external stakeholders. Following Board approval, the Strategy will be presented to the ICS Planning Group.

## **Recommendation**

The Associate Director of Estates & Facilities recommends that the Trust Estates Strategy 2021-2026 is approved.