

Board of Directors - Cover Sheet

All reports MUST have a cover sheet

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Subject:	Maternity Services W	/orkforce Strategy	Date: 3 March 2022	
Prepared By:	Lisa Gowan, General Manager, Women & Children's			
Approved By:	Julie Hogg, Chief Nurse			
Presented By:	Julie Hogg, Chief Nurse			
Purpose				
The purpose of the	e purpose of this paper is to update Trust Board			
colleagues on the development of a maternity workforce			Assurance	
strategy that responds to the latest national guidance.			Update	Х
			Consider	Х
Strategic Objectives				
To provide	To promote and	To maximise the	To continuously	To achieve
outstanding	support health	potential of our	learn and	better value
care	and wellbeing	workforce	improve	
X	X		X	
Overall Level of Assurance				
	Significant	Sufficient	Limited	None
		X		
Risks/Issues				
Financial	X			
Patient Impact	X			
Staff Impact	X			
Services	X			
Reputational	X			
Committees/groups where this item has been presented before				
None				

None

Executive Summary

The Maternity services workforce strategy will form part of the wider Women & Children's Workforce strategy which develops a plan that maximises the potential of our workforce and ensures that we have the right people with the right skills to deliver safe care to our women and their families.

Whilst this plan is dominated by the midwifery workforce plan, there is also recognition that the medical workforce and succession planning needs refining. This plan is iterative in nature and needs to consider the impact on the neonatal workforce both nursing and medical.

This Workforce Strategy has been developed to ensure that we are recruiting, retaining, developing, motivating, and deploying our maternity workforce effectively in order to respond to the following key drivers:

- Ockenden Review of Maternity Service (2020)
- Kirkup Report (2015)
- National Maternity Review: Better Births (2016)
- NHS Resolution Maternity Incentive Scheme
- Medical Contract Reform 2021
- HEE Maternity Support Worker transformation agenda
- SFHT Maternity Workforce Profile

Recommendations:

• Trust Board are asked to note that this is a live document



- Trust Board are asked to support the approach taken by the division and the governance in place to monitor progress
- The obstetric workforce component needs further strengthening
- Neonatal developments need to be scoped and included

