

# Sherwood Forest Hospitals NHS Foundation Trust

# **APPEAL POLICY**

| APPEAL POLICY   |   |                       | POLICY                           |
|---|---|-----------------------|----------------------------------|
| Reference   | HR/0016   |                       |                                  |
| Approving Body  | Joint Staff Partnership Forum   |                       |                                  |
| Date Approved   | May 2023  | ·                     |                                  |
| For publication to external SFH website                         | Positive confirmation received from the approving body that content does not risk the safety of patients or the public: |                       |                                  |
|   | YES   | NO                    | N/A                              |
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| Version   | 4   |                       |                                  |
| Summary of Changes from   | -   | nd removal of duplica | ato linos                        |
| Previous Version  | •   | ow paperwork may b    |                                  |
| Supersedes  | 3   | ow paperwork may b    | oc snared                        |
|   |   |                       |                                  |
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| Consultation Undertaken   | Joint Staff Partn   | ership Forum          |                                  |
| Date of Completion of Equality Impact Assessment                | 19 July 2019  |                       |                                  |
| Date of Environmental Impact Assessment (if applicable)         | Not applicable  |                       |                                  |
| Legal and/or Accreditation Implications                         | Employment Rights Act 1996  |                       |                                  |
| Target Audience   | All employees of Sherwood Forest Hospitals Trust  |                       | ospitals Trust                   |
| Review Date   | May 2026  |                       |                                  |
| Sponsor (Position)  | Executive Direct  | tor of People         |                                  |
| Author (Position & Name)  | People Operation  | nal Lead              |                                  |
| Lead Division/ Directorate                                      | Corporate   |                       |                                  |
| Lead Specialty/ Service/ Department                             | Human Resource  | es                    |                                  |
| Position of Person able to provide Further Guidance/Information | People Operation  | nal Lead              |                                  |
| Associated Documents/ Information                               | 1   |                       | iated Documents/<br>was reviewed |
| Disciplinary Policy   |   | April 2021            |                                  |
| Grievance Policy  |   | March 2021            |                                  |
| Capability Policy   |   | March 2021            |                                  |
| Change Policy   |   | November 2            |                                  |
| Sickness Absence & Wellbeing Policy                             |   | January 202           | 2                                |
| Dignity at Work Policy  |   | March 2021            |                                  |
| Template control  |   | June 2020             |                                  |



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# **APPENDICIES**

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#### 1.0 INTRODUCTION

- 1.1 The appeals process is applicable to the following policies:
  - Disciplinary Policy
  - Capability Policy
  - Sickness Absence & Wellbeing Policy
  - Change Policy
  - Grievance Policy
  - Dignity at Work Policy
- 1.2 An employee may appeal against any formal sanction imposed, or any dismissal in accordance with the above policies.

#### 2.0 POLICY STATEMENT

- 2.1 This procedure is for use in appeals when an individual feels that a sanction or decision made in accordance with the above policies were;
  - Unfair
  - The process was flawed
  - New evidence has come to light

#### 3.0 DEFINITIONS/ ABBREVIATIONS

- 3.1 There are three potential grounds, or reasons, for appeal;
  - New evidence has come to light,
  - The reasonableness of the penalty imposed (for example, the severity of the sanction in light of mitigation and a Just and Restorative Culture)
  - Procedural irregularities during the investigation or hearing.

#### 4.0 ROLES AND RESPONSIBILITIES

#### 4.1 The Employee

- 4.1.1 The employee (or ex-employee) who is appealing against a formal sanction must act in accordance with the Trust's CARE Values.
- 4.1.2 The employee (or ex-employee) is responsible for co-operating during the appeal process.
- 4.1.3 The employee (or ex-employee) is responsible for arranging their own Trade Union Representative or current workplace colleague, acting in a non-professional capacity, throughout the appeals procedure.

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#### 4.2 The Responding Manager

4.2.1 The responding manager will be responsible for preparing a thorough management case, for consideration by the Appeal Panel.

#### 4.3 **Appeal Panel Members**

4.3.1 The appeal panel members must consider the management and staff side case, in line with Just and Restorative Culture principles, to come to a fair and justifiable decision as to the outcome of the appeal panel.

#### 5.0 APPROVAL

Joint Staff Partnership Forum

#### 6.0 DOCUMENT REQUIREMENTS

#### **How to Appeal** 6.1

- 6.1.1 Appeals should be confirmed in writing to the manager identified within the written confirmation of the outcome letter. The appeal must be registered within 10 working days of the date of the original outcome letter.
- 6.1.2 Appeals should be submitted in the form found at Appendix 2.
- 6.1.3 When lodging an appeal, the employee (or ex-employee) should clearly state the grounds of their appeal which will fall into one of the below three categories;
  - New evidence coming to light
  - The reasonableness of the penalty imposed (for example, severity of the sanction in light of mitigation and a Just and Restorative Culture)
  - Procedural irregularities during the investigation / hearing, which had a material effect on the outcome of the case.
- 6.1.4 The identified manager will send a letter to acknowledge the appeal letter.
- 6.1.5 An appeal will normally be heard within 28 calendar days of receipt of the appeal submission, unless exceptional circumstances arise, including, for example, issues regarding the availability of the relevant parties, or clarification of grounds of appeal. In such cases, the employee (or ex-employee) will be notified of the delay, and the reasons for this.
- 6.1.6 In cases where ACAS early conciliation has been instigated following a formal sanction being imposed, such as dismissal, an appeal may be postponed pending the outcome of the conciliation, only if agreeable to the employee (or ex-employee) instigating ACAS action.
- 6.1.7 The employee (or ex-employee) should provide a written statement of case, at least 10 working days prior to the appeal hearing, including copies of any witness statements or evidence, upon which they intend to rely.

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Management will also provide a written statement of case, at least 10 working days prior to the appeal hearing, together with any witness statements or evidence upon which they intend to rely. Both parties should identify in their statement of case any witnesses they intend to call. All statements and evidence will be submitted to the hearing, and where statements are not agreed, this will be identified to the Chair, who will make the final decision regarding the validity of the content of the statement.

- 6.1.8 Once the written statement of cases have been received, an appeal bundle will be generated, including all documents. This will be sent to the employee (or ex-employee), including their representative (if applicable), management and the appeal panel at least 7 working days before the appeal hearing.
- 6.1.9 It is the responsibility of all parties concerned to arrange for the attendance of their witnesses. In the case where witnesses are employees of the organisation time off with pay, or time off in lieu will be granted for them to attend the hearing. It is not normal Trust policy to involve patients/clients/relatives or members of the public as witnesses at the meeting, and the written statement will be relied on as evidence.

#### 6.2 Level of Appeal

- 6.2.1 The membership of an appeal panel will be defined by the sanction that was issued in the original hearing, and who issued the sanction.
- 6.2.2 The Chair of the appeal should be more senior than the manager who chaired the original panel.
- 6.2.3 The Chair of the appeal will also be accompanied at the hearing by a representative from the People Directorate, whose role is to provide support and advice to the Chair. The Chair reserves the right to call a specialist advisor to provide independent advice if required. Neither person on the appeal panel must have had any involvement in the case previously.
- 6.2.4 For appeals where an individual has been in receipt of a formal sanction for matters connected to their professional Code of Conduct, there should always be an appropriate representative from their profession on the panel, who must not have had any involvement in the case previously. This individual may come from an external organisation, if deemed appropriate, but would be in addition to the panel members identified above.

#### 6.3 Appeal Outcome

- 6.3.1 Upon hearing the appeal, and after adjournment, the Chair of the appeal hearing will convey their decision to the employee (or ex-employee). This decision is final. The decision will be confirmed in writing within 10 calendar days from the date of the appeal hearing. In exceptional circumstances, the Chair may extend this deadline and will provide a written explanation for the delay to the employee (or ex-employee).
- 6.3.2 The outcome of an appeal will be to confirm, decrease, re-hear, or cancel the outcome.

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- 6.3.3 In line with Just Culture principles, an appeal will never be used as an opportunity to punish the employee (or ex-employee) for appealing the original decision and will not result in an increase in sanction or penalty.
- 6.3.4 An outcome letter will be sent to the employee confirming the reasons for the decision (including any relevant pay and/or terms and condition changes) within 10 calendar days of the appeal hearing.

#### 6.4 Right to be accompanied

- 6.4.1 All employees (or ex-employees) will have the right, if they wish, to be represented by an accredited Trade Union Representative or current workplace colleague, not acting in a legal capacity.
- 6.4.2 In situations where the individual cannot attend the appeal hearing, as their representative is unavailable, the Trust will provide an alternative date for the appeal. This will only be permitted on one occasion. The alternative date should fall within 14 calendar days of the original planned date.

#### 6.5 Confidentiality

- 6.5.1 All information at any stage of this process, whether it is written or verbal information, must be treated as confidential information by all parties. Failure to do so may result in disciplinary action being taken.
- 6.5.2 When sharing documentation, there may be occasions where this is shared digitally via secure NHS.NET email.
- 6.5.3 In cases where this is substantial volumes of documentation, external companies may be contacted in order for the documentation to be shared securely.
- 6.5.4 All records should be kept by all parties in accordance with the Data Protection Act 2018. The Data Protection Act gives individuals the right to request and have access to certain personal data.

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#### 7.0 MONITORING COMPLIANCE AND EFFECTIVENESS

| Minimum   | Responsible                              | Process  | Frequency  | Responsible   |
|---|--|--|--|---|
| Requirement   | Individual                               | for Monitoring                                       | of   | Individual or   |
| to be Monitored   |  | e.g. Audit   | Monitoring   | Committee/  |
|   |  |  |  | Group for Review of   |
|   |  |  |  | Results   |
| (WHAT – element of<br>compliance or<br>effectiveness within the<br>document will be<br>monitored) | (WHO – is going to monitor this element) | (HOW – will this element be monitored (method used)) | (WHEN – will this<br>element be<br>monitored<br>(frequency/ how<br>often)) | (WHERE – Which individual/<br>committee or group will this be<br>reported to, in what format (eg<br>verbal, formal report etc) and by<br>who) |
| Application of the  | Deputy Director of People                | Audit  | Annually   | Joint Staff Partnership Forum   |
| appeal panel  |  |  |  |   |
| Employee Relations Assurance  | People Operational Lead                  | Employee Relations Assurance                         | Quarterly  | People, Culture and OD Committee  |

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#### 8.0 TRAINING AND IMPLEMENTATION

- 8.1 No training is provided for this policy as the document is self-explanatory.
- 8.2 Guidance can be sought from People Directorate.

#### 9.0 IMPACT ASSESSMENTS

- This document has been subject to an Equality Impact Assessment
- This document is not subject to an Environmental Impact Assessment

# 10.0 EVIDENCE BASE (Relevant Legislation/ National Guidance) AND RELATED SFHFT DOCUMENTS

#### **Evidence Base:**

Employment Rights Act 1996 ACAS Code Gov.Uk

#### **Related SFHFT Documents:**

- Disciplinary Policy
- Capability Policy
- Management of Sickness Absence & Wellbeing Policy
- Change Policy
- Grievance Policy
- Dignity at Work Policy

#### 11.0 APPENDICES

Appendix 1 Order of Exchange for Appeal Hearings

Appendix 2 Employee Appeal Form

Appendix 3 Equality Impact Assessment

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#### Appendix 1

#### **Order of Exchange for Appeal Hearings**

- 1. The Hearing Panel will convene where the chair will lead hearing proceedings. The Chair is responsible for the proper conduct of the proceedings.
- 2. The staff member, their representative (if applicable) and the Management Side Representatives will be invited into the room of the Hearing and will be present at all times during the Hearing, apart from during adjournments called by the panel.
- 3. The Chair of the Hearing Panel will introduce themselves and the other members of the Hearing Panel.
- 4. The Chair of the panel will ask for any declarations.
- 5. The Chair is required to confirm which witnesses are available to attend the Hearing.
- 6. The Chair runs through the appeal Hearing order of exchanges.
- 7. The individual/Staff Side representative shall state the case for the staff side (referring to any written evidence and calling any witnesses).
- 8. Witnesses will only be admitted to the hearing to give their evidence. The panel, the management side and individual/staff side shall be entitled to question any of the staff side witnesses called. Once they have answered questions the witness will retire. The witness must adhere to confidentiality and will be reminded about this by the chair of the panel.
- 9. The panel and the management side shall be entitled to question the individual/staff side statement of case
- 10. Management side shall state the case for the decision made (referring to any written evidence and calling any witnesses)
- 11. The panel, the individual/staff side and management side shall be entitled to question any management witnesses called. Once they have answered questions the witness will retire. The witness must adhere to confidentiality and will be reminded about this by the chair of the panel.
- 12. The panel and the individual/staff side shall be entitled to question the management side statement of case.
- 13. The management side shall be entitled to sum up provided they do not introduce any new items.
- 14. The individual/staff side shall be entitled to sum up provided they do not introduce any new items.
- 15. The panel will then retire to consider its decision.

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16. The panel will then reconvene and orally convey the decision to be then confirmed in writing within 10 working days, (excluding bank holidays, statutory holiday days and weekends). This notification must include reasons for the decision. However, due to the complexities of the issues under deliberation and the need for detailed consideration, the parties should not necessarily expect a decision to be conveyed on the day of the hearing in all instances. Sometimes it will be necessary for a written response to be issued without oral conveyance.

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#### **Appendix 2**

#### **EMPLOYEE APPEAL FORM**

Please use this form to register and provide details of your appeal against a formal sanction imposed in accordance with the Trust's Disciplinary/ Capability/ Sickness Absence Management/ Change or Grievance polices.

Appeals should be registered in writing to the manager identified within 10 working days of the date of the written confirmation of the outcome.

This form will be included within the documents submitted for consideration by the Appeal Hearing Panel

#### 1. EMPLOYEE DETAILS

Employee Name

| Contact telephone number                   |   |
|--|---|
| Address                                    |   |
| Division                                   |   |
| Department/ Ward/ Unit                     |   |
| 2. HEARING DETAILS                         |   |
|  |   |
| Please indicate which Trust policy pro     | ocess you are appealing the outcome of: |
| Disciplinary Policy                        |   |
| Capability Policy                          |   |
| Sickness Absence Management                | & Wellbeing                             |
| Policy                                     |   |
| Change Policy                              |   |
| Grievance Policy                           |   |
| Dignity at Work Policy                     |   |
| Date of hearing                            |   |
|  |   |
| Name of representative (if application     | able)                                   |
|  |   |
| 3. APPEAL DETAILS                          |   |
| Please indicate which category the greater | ounds of your appeal fall into:         |
| New evidence coming to light               |   |
|  |   |

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| The reasonableness of the penalty in for example, severity in light of mitig |                        |                            |
|--|------------------------|----------------------------|
| Procedural irregularities during the hearing                                 | investigation or       |                            |
|  |                        |                            |
| Please state the grounds and reasons   | for your appeal:       |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  |                        |                            |
|  | (Please continue on se | parate sheet if necessary) |

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Signed: \_\_\_\_\_



#### **APPENDIX 3 - EQUALITY IMPACT ASSESSMENT FORM (EQIA)**

| Name of service/policy/pro   | cedure being reviewed: Appeal Police   | sy .  |   |
|------------------------------|--|---|---|
| New or existing service/po   | licy/procedure: Existing   |   |   |
| Date of Assessment:          |  |   |   |
|                              | cedure and its implementation answithe policy or implementation down   |   | ainst each characteristic (if   |
| Protected Characteristic     | a) Using data and supporting information, what issues, needs or barriers could the protected characteristic groups' experience? For example, are there any known health inequality or access issues to consider? | b) What is already in place in the policy or its implementation to address any inequalities or barriers to access including under representation at clinics, screening? | c) Please state any barriers that still need to be addressed and any proposed actions to eliminate inequality |
| The area of policy or its im | plementation being assessed:   |   |   |
| Race and Ethnicity           | None   | This policy is to ensure all appeals are heard in a consistent and fair manner  | None  |
| Gender                       | None   | This policy is to ensure all appeals are heard in a consistent and fair manner  | None  |
| Age                          | None   | This policy is to ensure all appeals are heard in a consistent and fair manner  | None  |
| Religion                     | None   | This policy is to ensure all appeals are heard in a consistent and fair manner  | None  |
| Disability                   | None   | This policy is to ensure all appeals are heard in a consistent and fair manner  | None  |

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| Sexuality                | None | This policy is to ensure all appeals | None |
|--------------------------|------|--------------------------------------|------|
|                          |      | are heard in a consistent and fair   |      |
|                          |      | manner                               |      |
| Pregnancy and Maternity  | None | This policy is to ensure all appeals | None |
|                          |      | are heard in a consistent and fair   |      |
|                          |      | manner                               |      |
| Gender Reassignment      | None | This policy is to ensure all appeals | None |
|                          |      | are heard in a consistent and fair   |      |
|                          |      | manner                               |      |
| Marriage and Civil       | None | This policy is to ensure all appeals | None |
| Partnership              |      | are heard in a consistent and fair   |      |
|                          |      | manner                               |      |
| Socio-Economic Factors   | None | This policy is to ensure all appeals | None |
| (i.e. living in a poorer |      | are heard in a consistent and fair   |      |
| neighbourhood / social   | None | manner                               | None |
| deprivation)             |      | This policy is to ensure all appeals |      |
|                          |      | are heard in a consistent and fair   |      |
|                          |      | manner                               |      |

What consultation with protected characteristic groups including patient groups have you carried out?

• Joint staff Partnership sub group

What data or information did you use in support of this EqIA?

• Gov.uk

As far as you are aware are there any Human Rights issues be taken into account such as arising from surveys, questionnaires, comments, concerns, complaints or compliments?

• None

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| Level of impact   |
|---|
| From the information provided above and following EQIA guidance document Guidance on how to complete an EIA ( <u>click here</u> ), please indicate the perceived level of impact: |
| Low Level of Impact   |
|   |
| Name of Responsible Person undertaking this assessment:   |
| Signature:  |
| Date:   |

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