






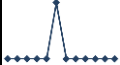







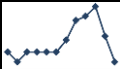
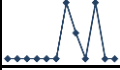



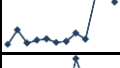
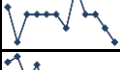

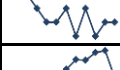
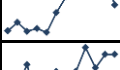
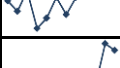
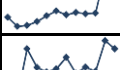
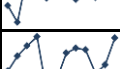

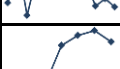


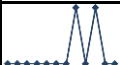
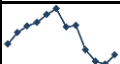
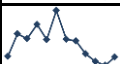
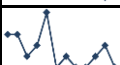
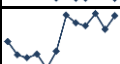
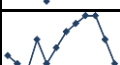
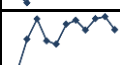
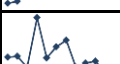


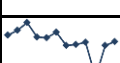



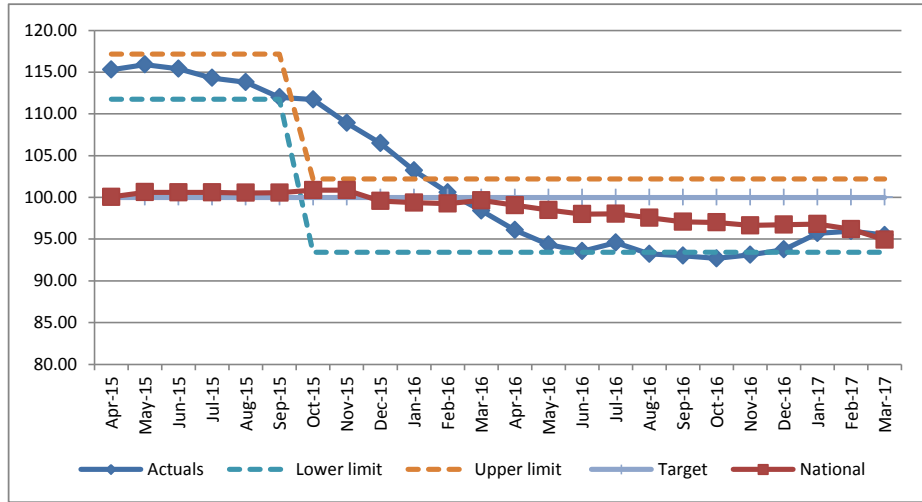
At a Glance	Indicator	Plan / Standard	Period	YTD Actuals	Monthly / Quarterly Actuals	Trend	RAG Rating	
QUALITY, SAFETY AND PATIENT EXPERIENCE	Patient Safety	Rolling 12 months HSMR (basket of 56 diagnosis groups)	100	Apr-16 - Mar-17	95.48	-		G
		Rolling 12 months HSMR Sepsis	100	Apr-16 - Mar-17	72.67	-		G
		SHMI	100	Yr2016_17 Qtr 3	-	94.05		G
		Emergency c-section rate (crude rate)	23.0%	Mar-17	11.3%	10.3%		G
		Emergency c-section rate (standardised ratio)	100.0%	Mar-17	75.9%	69.3%		G
		Emergency re-admissions within 30 days	NT	Apr-17	7.9%	7.9%		NT
		Serious Incidents (STEIS reportable) by reported date	NT	Jul-17	11	2		NT
		Never Events	0	Jul-17	0	0		G
		NHSE/NHSI Improvement Patient Safety Alerts Compliance (Number open beyond deadline)	0	Jul-17	0	0		G
	Quality	Safe Staffing Levels - overall fill rate	NT	Jul-17	100.4%	99.7%		NT
		Same Sex Accommodation Standards breaches	0	Jul-17	0	0		G
		Clostridium difficile Hospital acquired cases	4	Jul-17	13	6		R
		MRSA bacteremia - Hospital acquired cases	0	Jul-17	0	0		G
		Falls per 1000 OBDs resulting in Moderate or Severe Harm	0.8	Jul-17	0.1	0.1		G
		Falls per 1000 OBDs resulting in Low or No Harm	NT	Jul-17	5.4	4.8		NT

At a Glance	Indicator	Plan / Standard	Period	YTD Actuals	Monthly / Quarterly Actuals	Trend	RAG Rating	
County	Avoidable Hospital Acquired Grade 2 Pressure Ulcers per 1000 OBDs	NT	Jul-17	0.2	0.0		NT	
	Avoidable Hospital Acquired Grade 3 Pressure Ulcers per 1000 OBDs	NT	Jul-17	0.0	0.0		NT	
	Avoidable Hospital Acquired Grade 4 Pressure Ulcers per 1000 OBDs	NT	Jul-17	0.0	0.0		NT	
	Harm-free SFH care	≥95%	Jul-17	95.1%	94.6%		A	
	Eligible patients having Venous Thromboembolism (VTE) risk assessment	≥95%	Jun-17	94.1%	95.1%		G	
	Eligible patients having Dementia Screening	≥90%	Jun-17	97.0%	96.1%		G	
QUALITY, SAFETY AND PATIENT EXPERIENCE	Patient Experience	% complaint responses dispatched within appropriate number of days	≥90%	Jul-17	97.3%	96.0%		G
		Number of complaints	≤60	Jul-17	74	15		G
		Reopened complaints	8	Jul-17	8	2		G
		Response Rate: Friends and Family Inpatients	≥24.1%	Jul-17	28.3%	23.3%		R
		Recommended Rate: Friends and Family Inpatients	NT	Jul-17	98.2%	98.2%		NT
		Response Rate: Friends and Family Accident and Emergency	≥12.8%	Jul-17	6.7%	10.1%		R
		Recommended Rate: Friends and Family Accident and Emergency	NT	Jul-17	91.7%	92.5%		NT
		Recommended Rate: Friends and Family Maternity	NT	Jul-17	96.1%	98.4%		NT
		Recommended Rate: Friends and Family Outpatients	NT	Jul-17	94.2%	93.7%		NT
		Recommended Rate: Friends and Family Staff	NT	Qtr1 Yr2017/18	78.6%	78.6%		NT

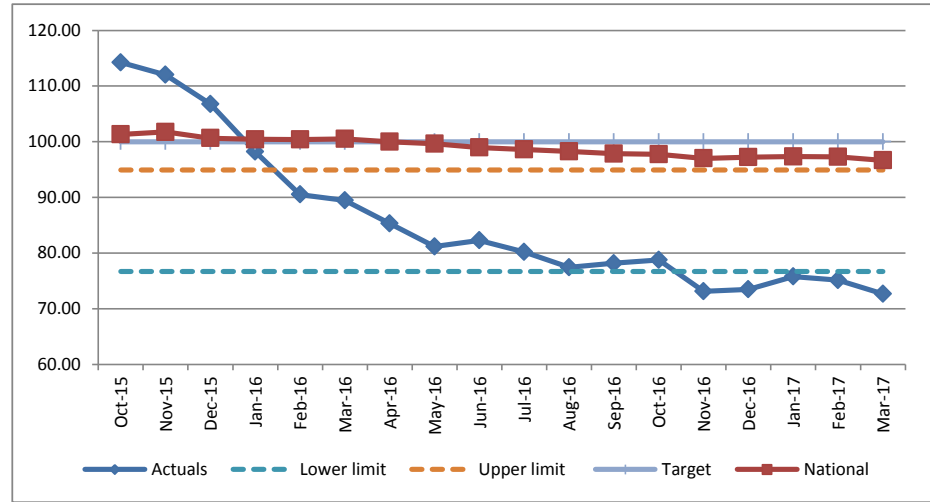
At a Glance	Indicator	Plan / Standard	Period	YTD Actuals	Monthly / Quarterly Actuals	Trend	RAG Rating	
OPERATIONAL STANDARDS	Emergency Access	Emergency access within four hours	≥95%	Jul-17	95.9%	95.5%		G
		% of 12 all trolley waits > 12 hours	0	Jul-17	0.01%	0.00%		G
		% of Ambulance handover > 30 minutes	0	Jul-17	9.2%	10.1%		R
		% of Ambulance handover > 60 minutes	0	Jul-17	0.4%	0.5%		R
	Referral to Treatment	Specialities exceeding 18 wk referral to treatment time (incomplete pathways)	0	Jul-17	-	4		R
		18 weeks referral to treatment time - incomplete pathways	≥92%	Jul-17	-	93.0%		G
		Number of cases exceeding 52 weeks referral to treatment	0	Jul-17	-	1		R
	Diagnostics	Diagnostic waiters, 6 weeks and over-DM01	≥99%	Jul-17	-	98.8%		R
	Cancelled Operations	Last minute (on the day) non-clinical cancelled elective operations as a % of elective admissions	≤0.8%	Jul-17	0.4%	0.3%		G
		Breaches of the 28 day guarantee following a Last minute (on the day) non clinical cancelled elective operation	≤5.0%	Jul-17	3.6%	0.0%		G
		Urgent operations cancelled more than once	0	Jul-17	0	0		G
	#NoF	% of #NoF achieving BPT	NT	Jun-17	54.0%	70.8%		NT
CCU	Non-medical critical care transfers	NT	Jul-17	0	0		NT	

At a Glance		Indicator	Plan / Standard	Period	YTD Actuals	Monthly / Quarterly Actuals	Trend	RAG Rating
OPERATIONAL STANDARDS	Cancer Access	2 week GP referral to 1st outpatient appointment	≥93%	Jun-17	94.9%	96.3%		G
		31 day diagnosis to treatment	≥96%	Jun-17	98.6%	98.5%		G
		31 day second or subsequent treatment (drug)	≥98%	Jun-17	100.0%	100.0%		G
		31 day second or subsequent treatment (surgery)	≥94%	Jun-17	96.6%	100.0%		G
		62 days urgent referral to treatment	≥85%	Jun-17	84.7%	88.0%		G
		62 day referral to treatment from screening	≥90%	Jun-17	90.5%	87.5%		R
		14 days referral for breast symptoms to assessment	≥93%	Jun-17	96.2%	100.0%		G
ORGANISATIONAL HEALTH	HR	% of eligible staff appraised within last 12 months	≥95%	Aug-16 - Jul-17	93.00%	-		A
		WTE lost as a % of contracted WTE due to sickness absence within last 12 months	≤3.5%	Aug-16 - Jul-17	3.43%	-		G
		% eligible staff attending core mandatory training within the last 12 months	≥90%	Aug-16 - Jul-17	92.00%	-		G
		Staff Turnover	≤1.0%	Jul-17	0.88%	0.87%		G
		Proportion of Temporary Staff	NT	Jul-17	7.15%	7.38%		NT

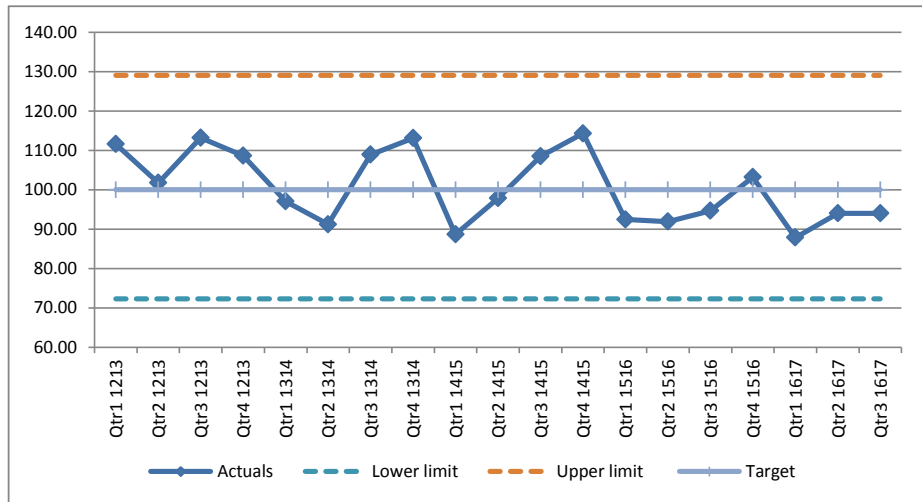
HSMR (basket of 56 diagnosis groups)



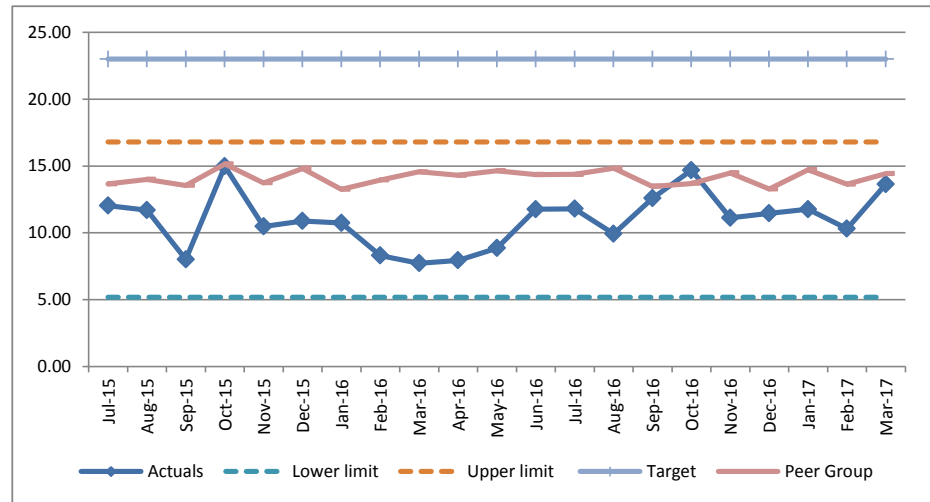
Rolling 12 months HSMR Sepsis



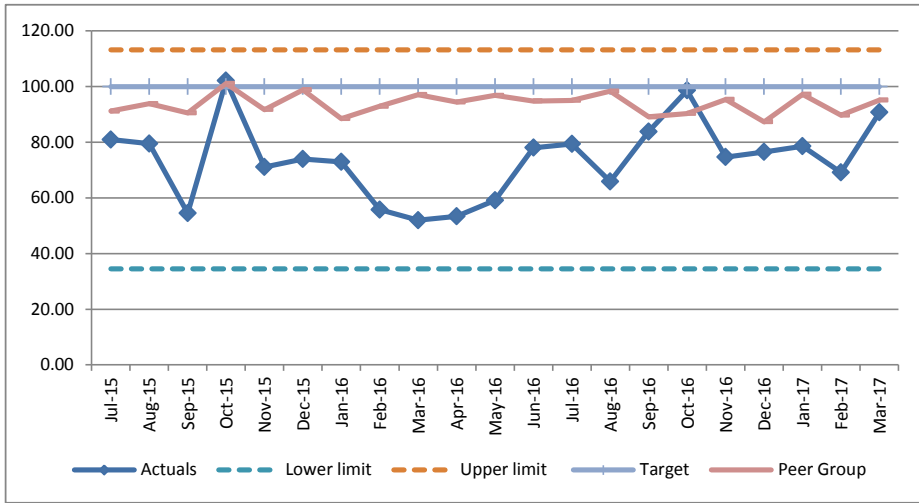
SHMI



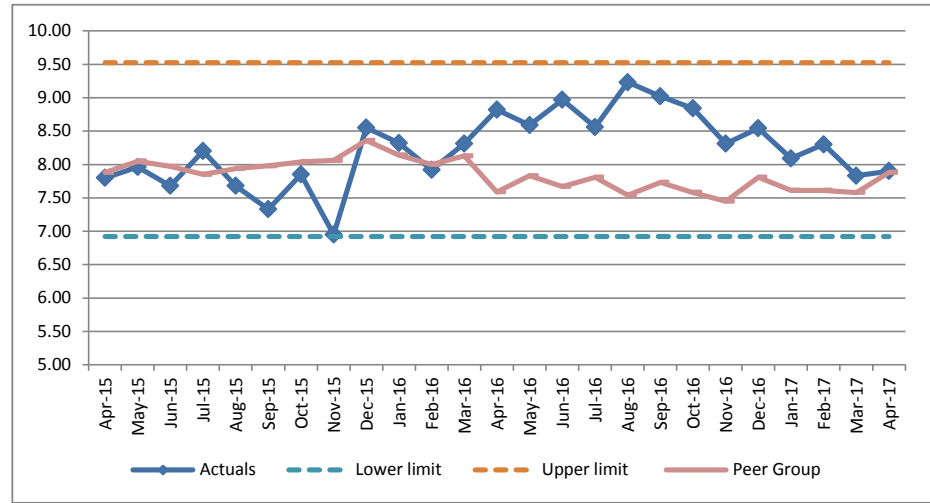
Emergency c-section rate (crude rate)



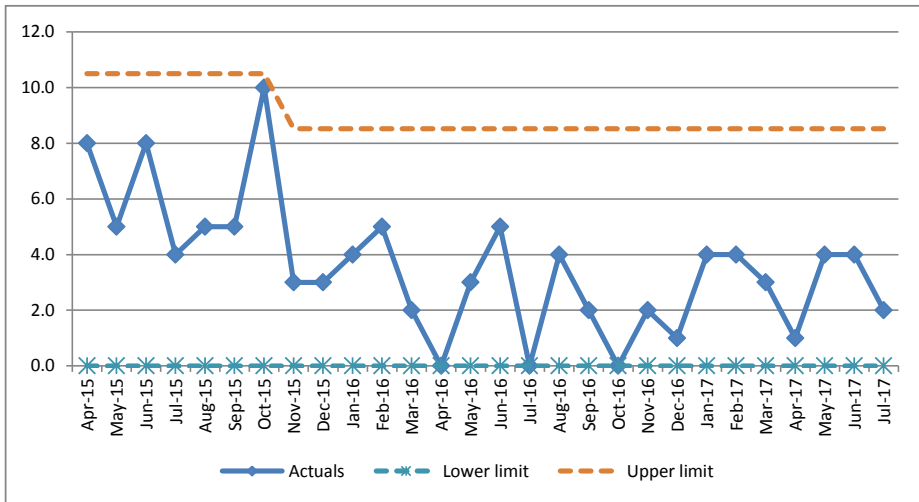
Emergency c-section rate (standardised ratio)



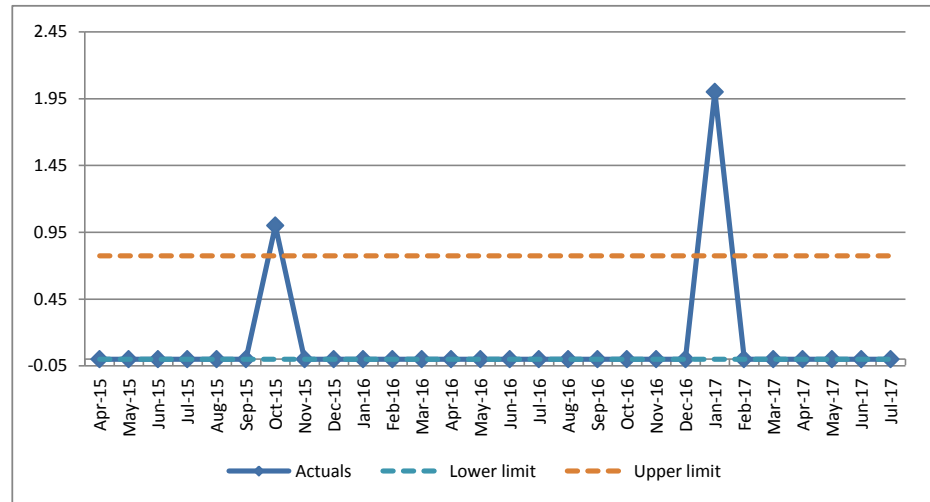
Emergency re-admissions within 30 days



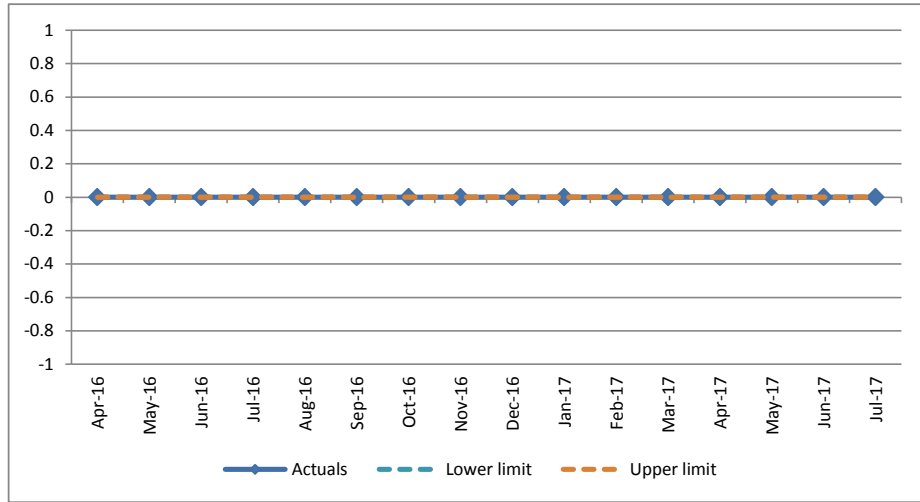
Serious Incidents (STEIS reportable) by reported date



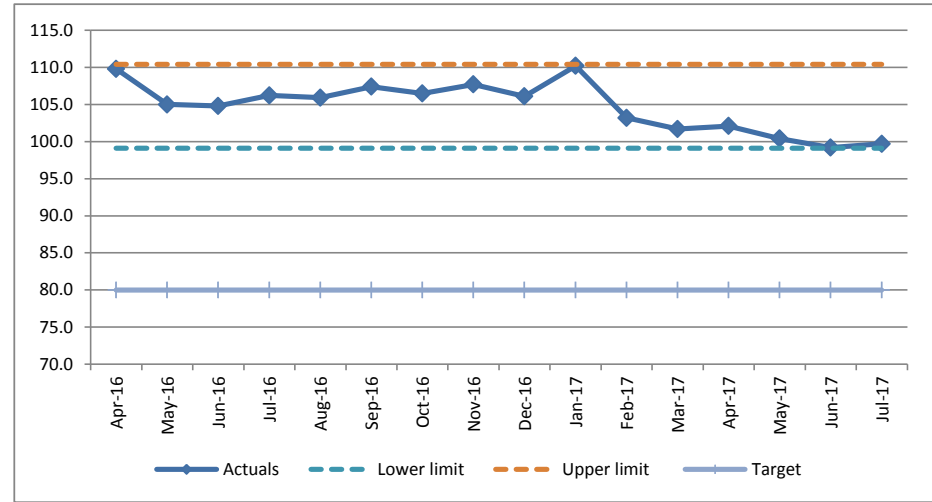
Never Events



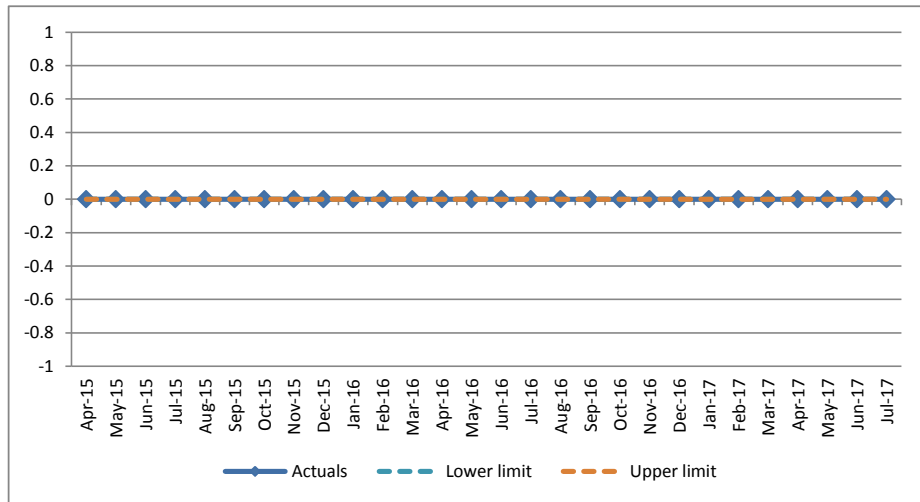
NHSE/NHSI Improvement Patient Safety Alerts Compliance (Number open beyond deadline)



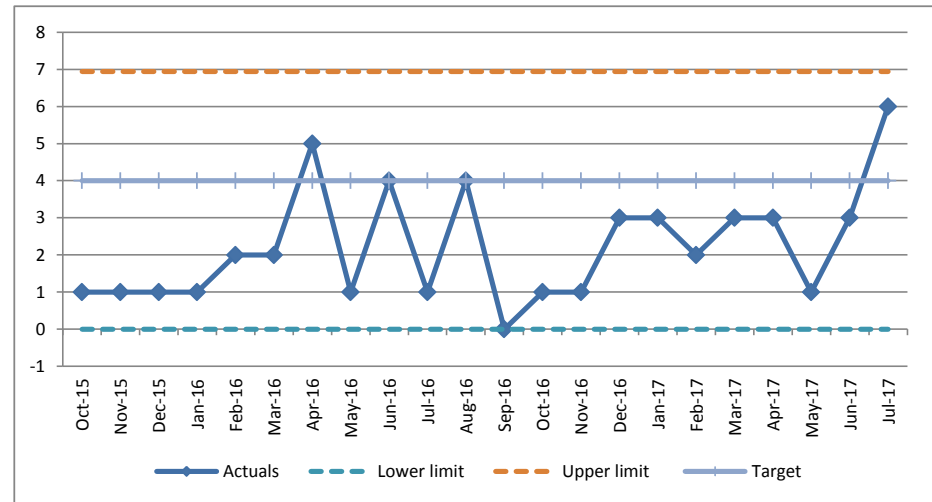
Safe Staffing Levels - overall fill rate



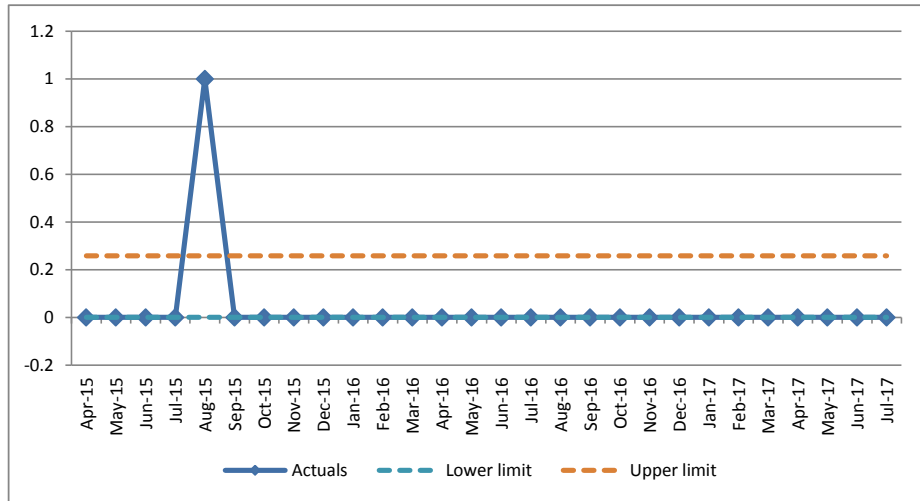
Same Sex Accommodation Standards breaches



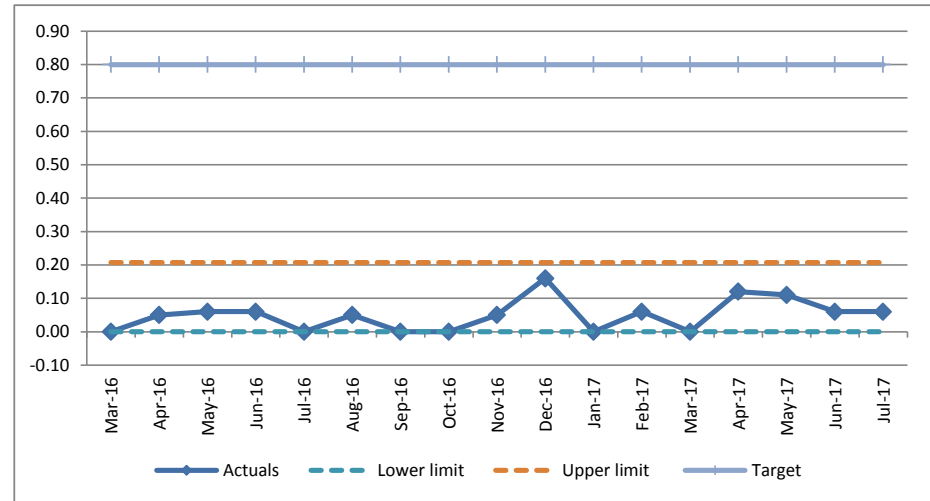
Clostridium difficile Hospital acquired cases



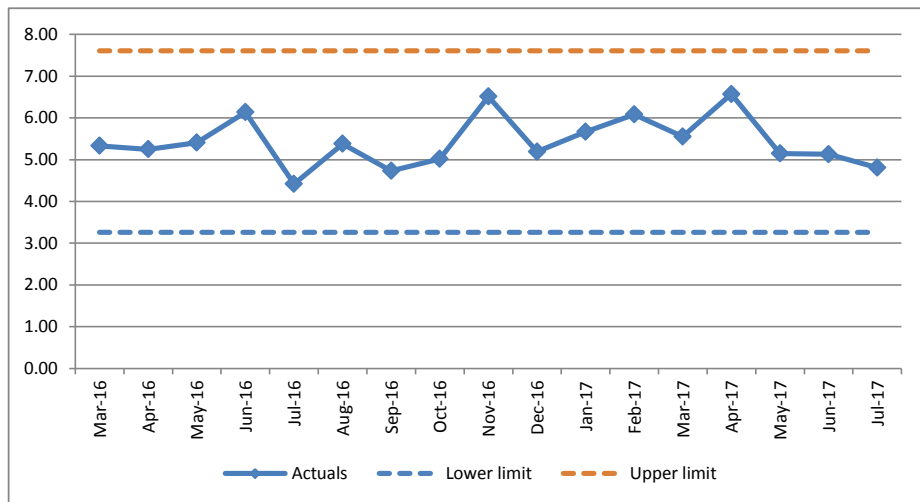
MRSA bacteremia - Hospital acquired cases



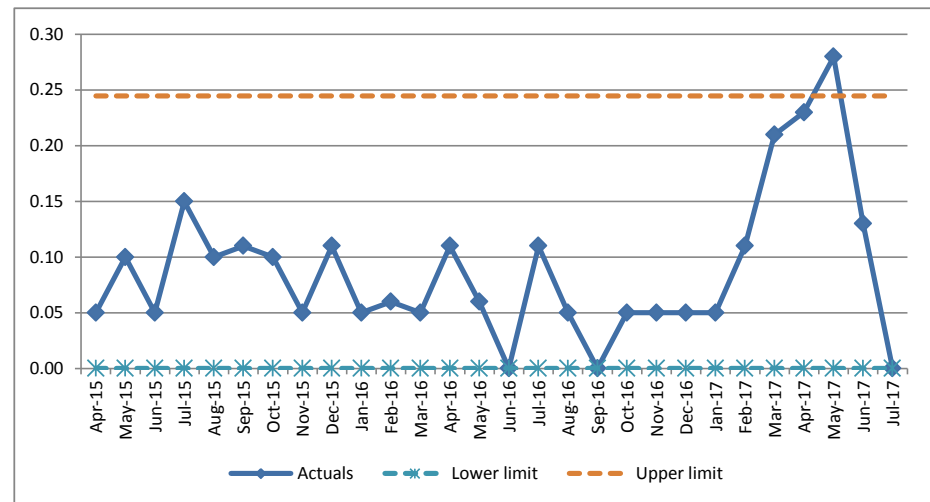
Falls per 1000 OBDs resulting in Moderate or Severe Harm



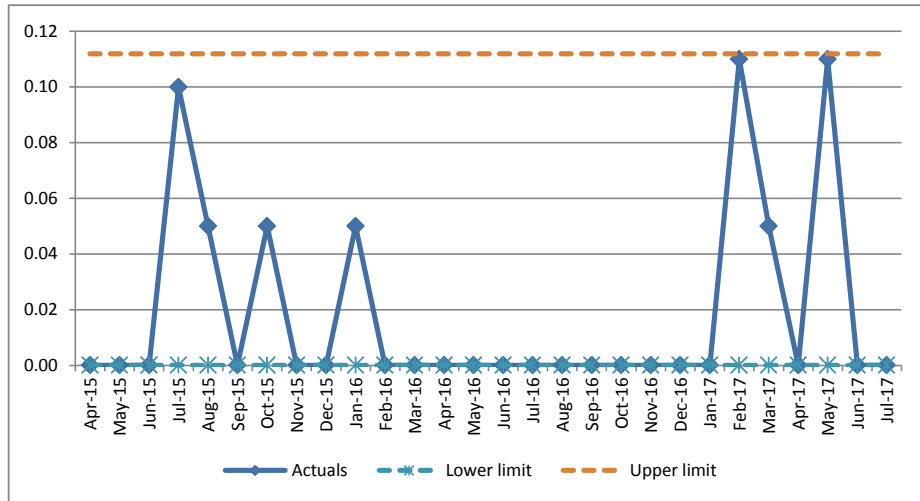
Falls per 1000 OBDs resulting in Low or No Harm



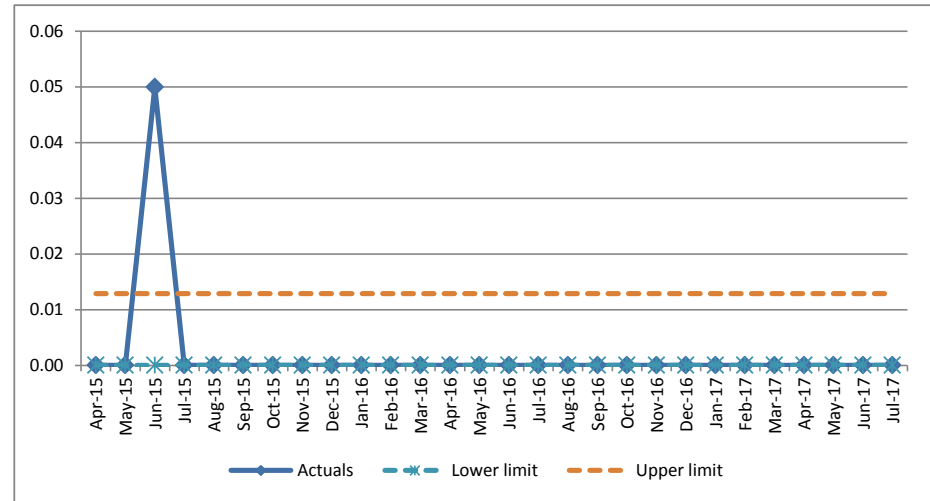
Avoidable Hospital Acquired Grade 2 Pressure Ulcers per 1000 OBDs



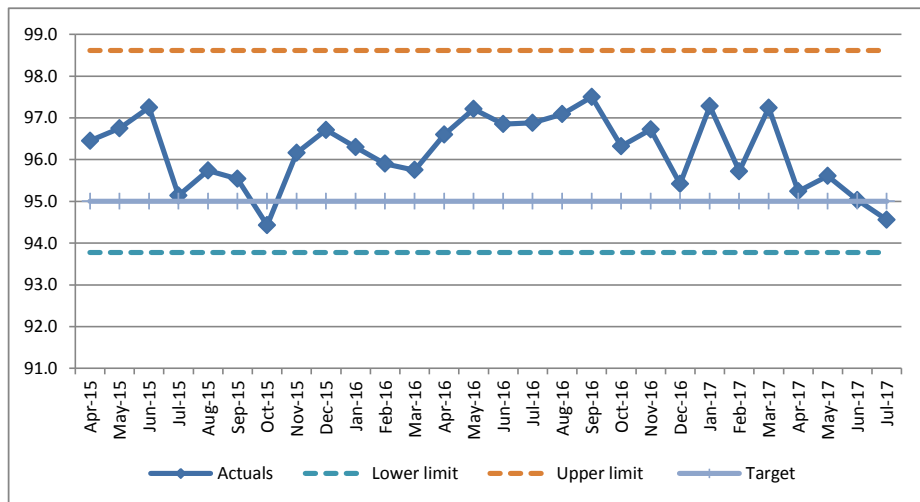
Avoidable Hospital Acquired Grade 3 Pressure Ulcers per 1000 OBDs



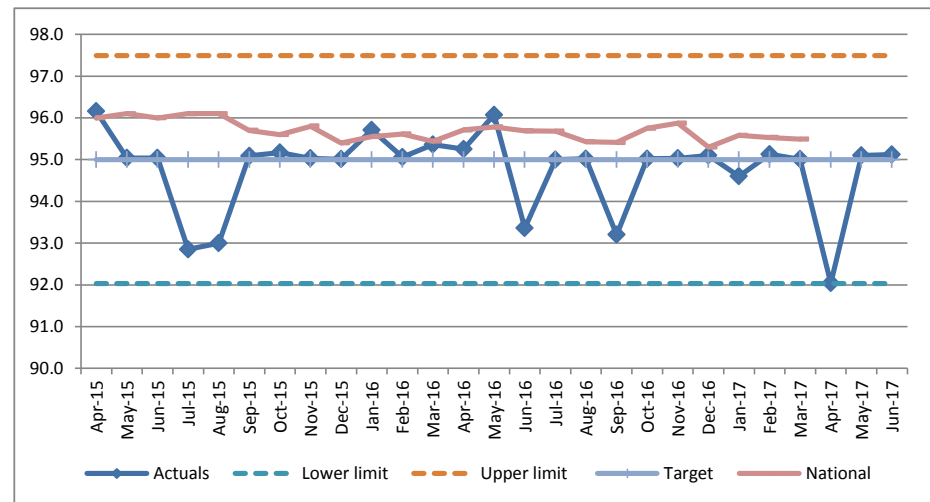
Avoidable Hospital Acquired Grade 4 Pressure Ulcers per 1000 OBDs



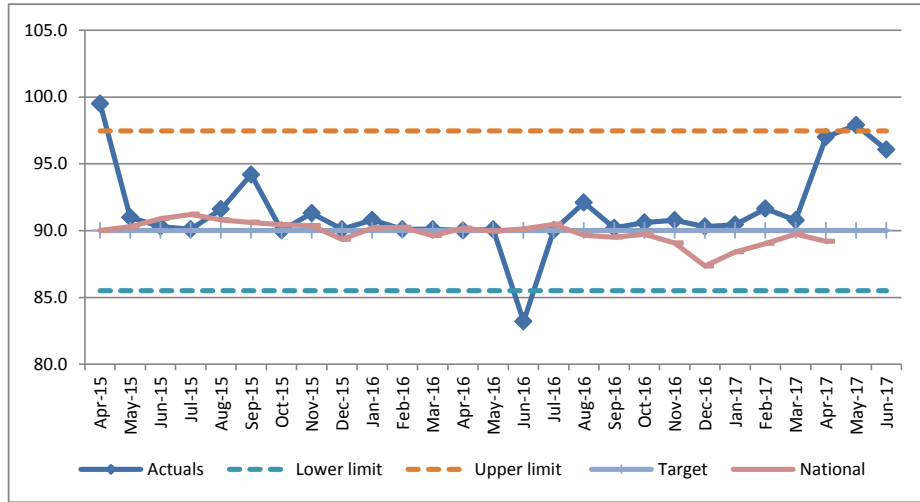
Harm-free SFH care



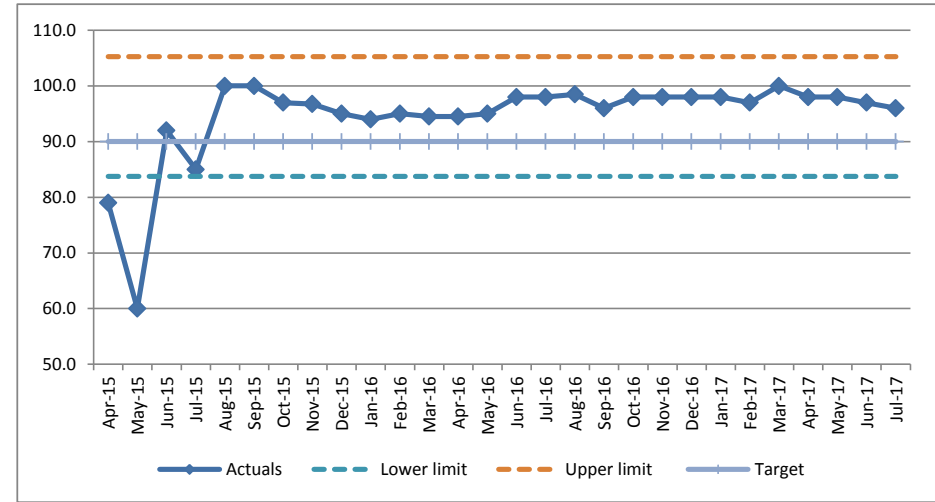
Eligible patients having Venous Thromboembolism (VTE) risk assessment



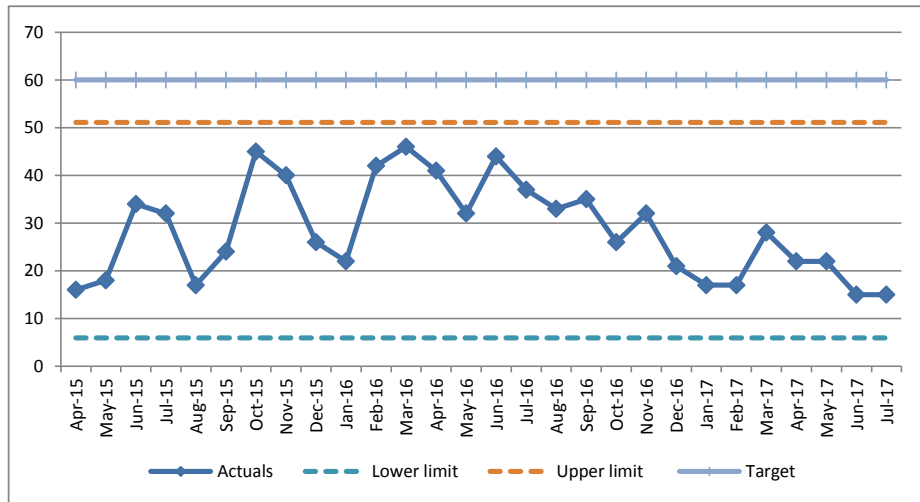
Eligible patients having Dementia Screening



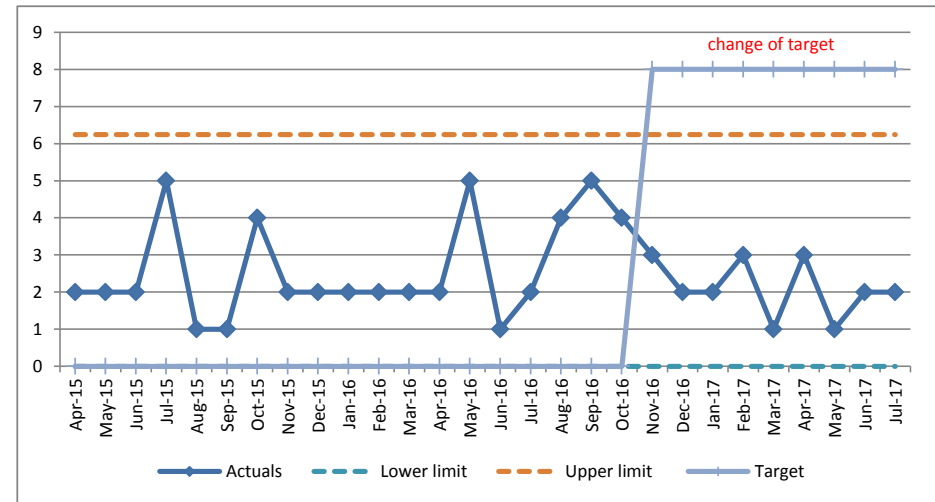
% complaint responses dispatched within appropriate number of days



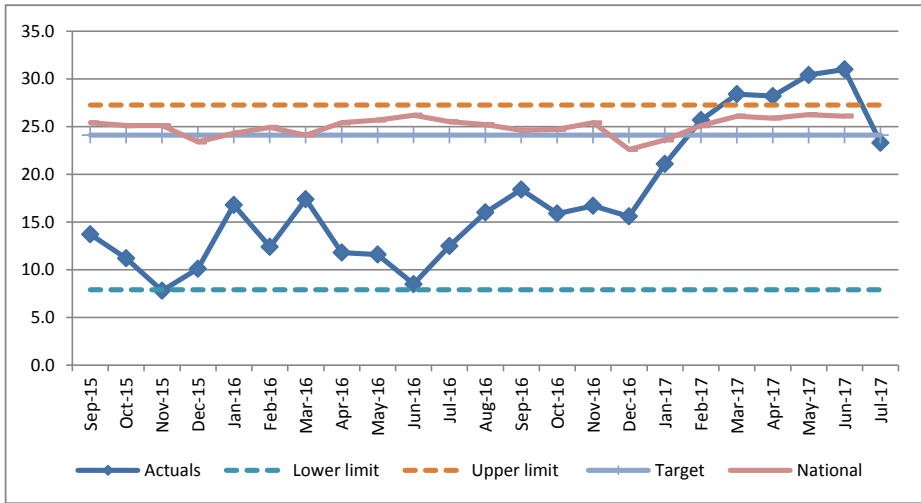
Number of complaints



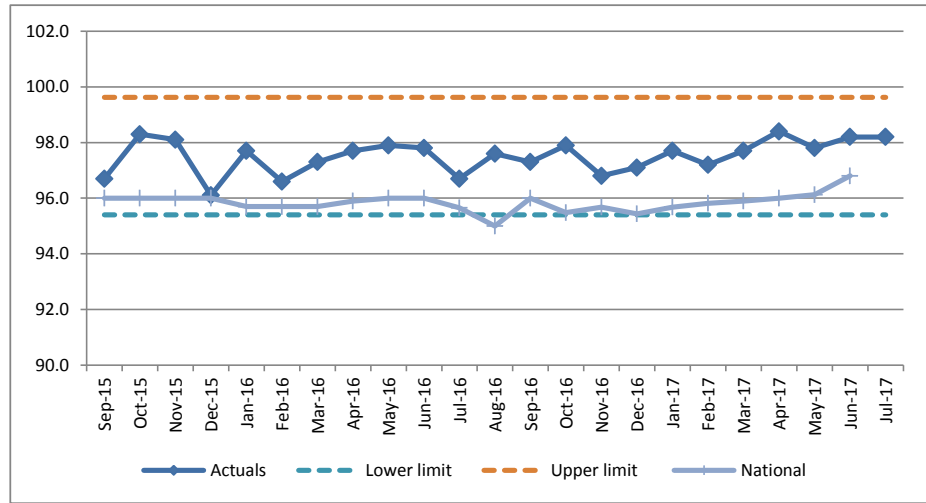
Reopened complaints



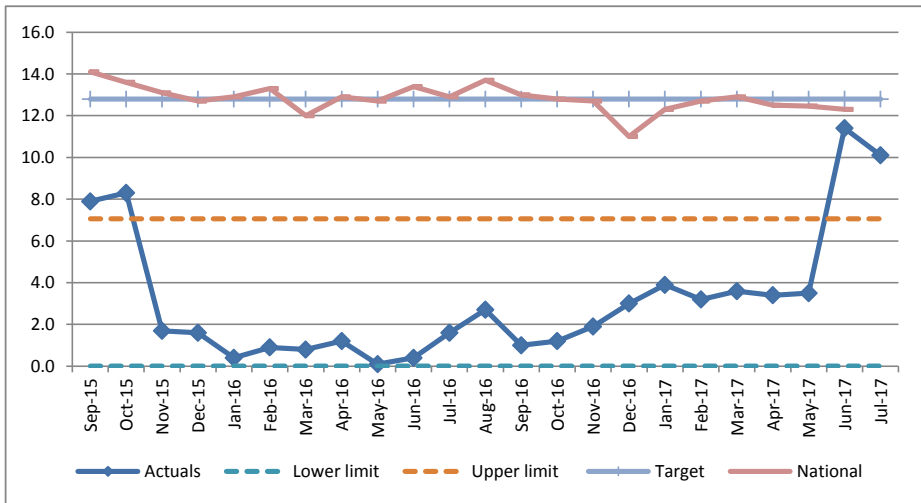
Response Rate: Friends and Family Inpatients



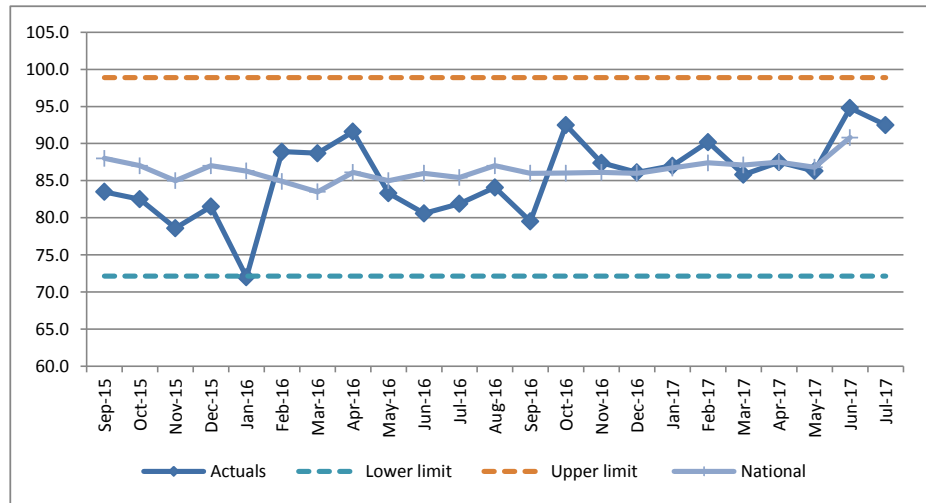
Recommended Rate: Friends and Family Inpatients



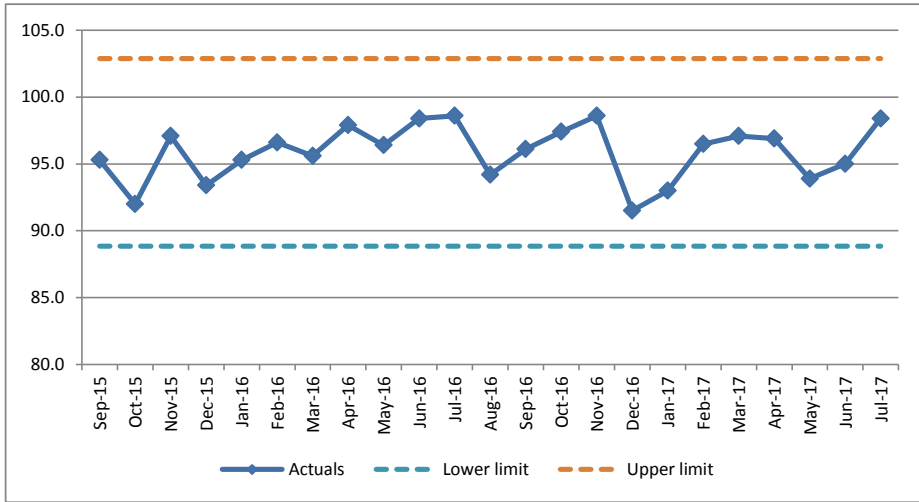
Response Rate: Friends and Family Accident and Emergency



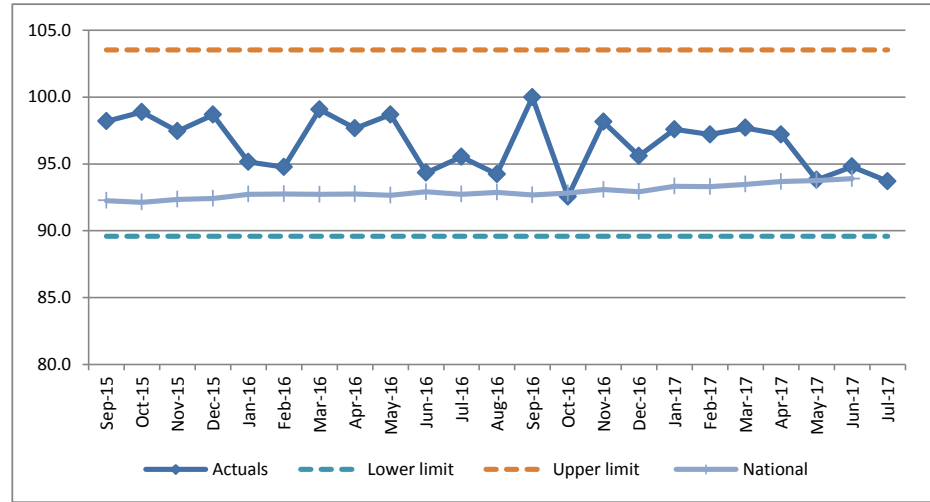
Recommended Rate: Friends and Family Accident and Emergency



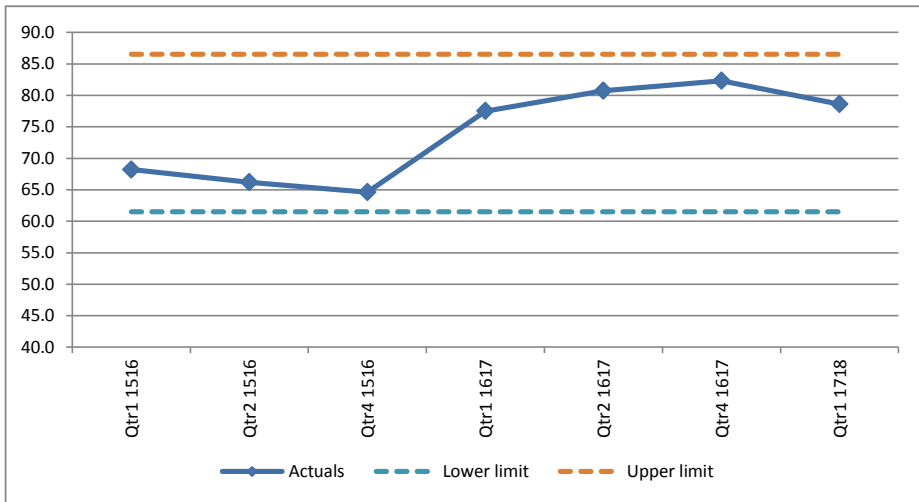
Recommended Rate: Friends and Family Maternity



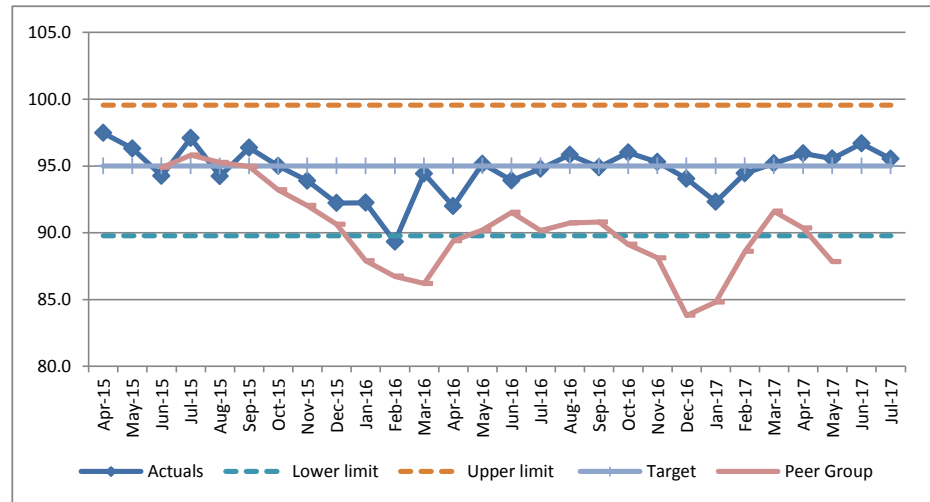
Recommended Rate: Friends and Family Outpatients



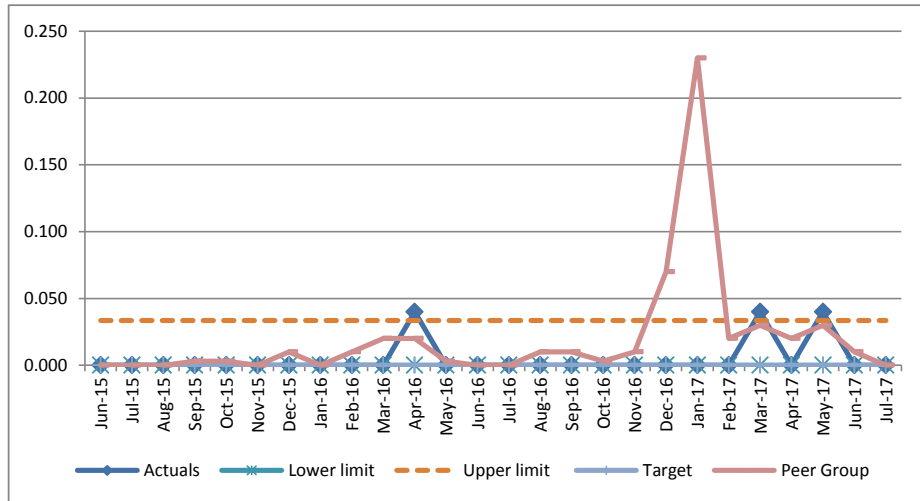
Recommended Rate: Friends and Family Staff



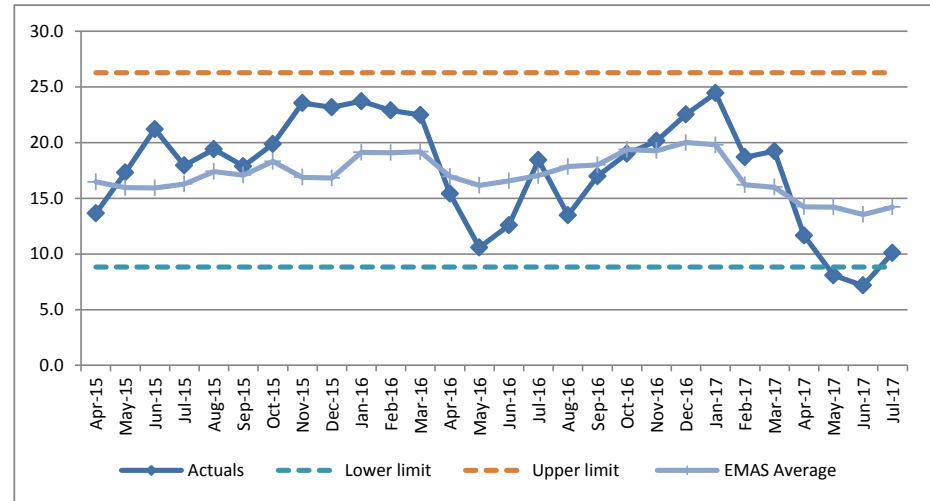
Emergency access within four hours



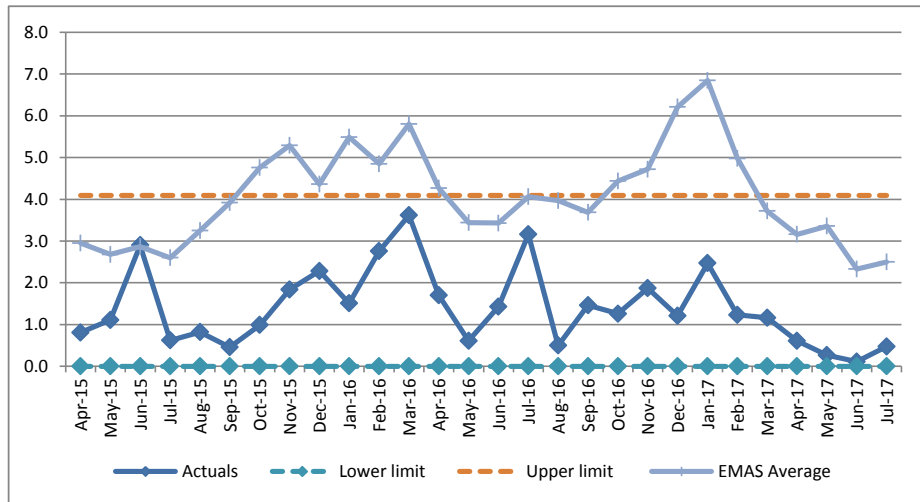
% of trolley waits > 12 hours



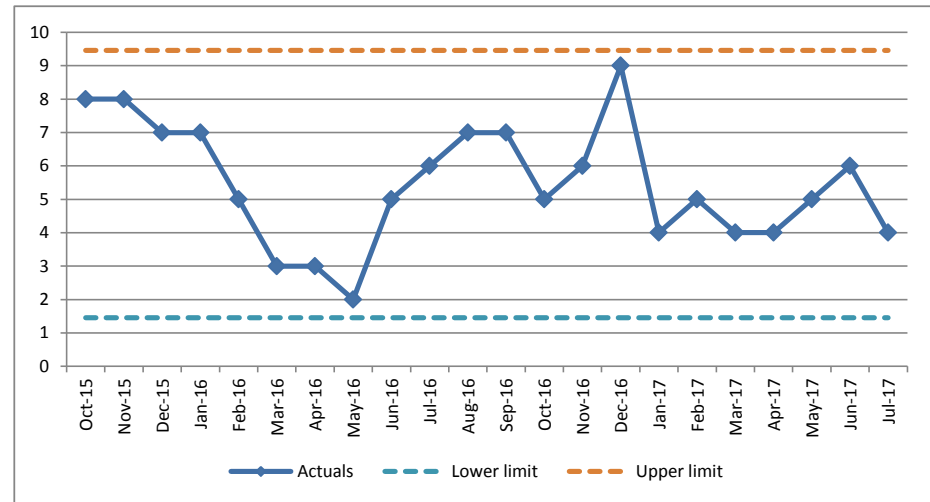
Ambulance handover > 30 minutes



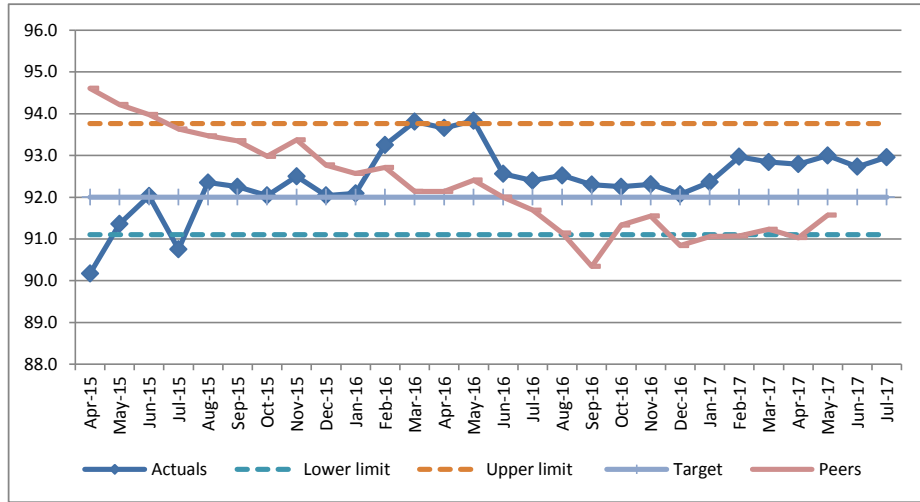
Ambulance handover > 60 minutes



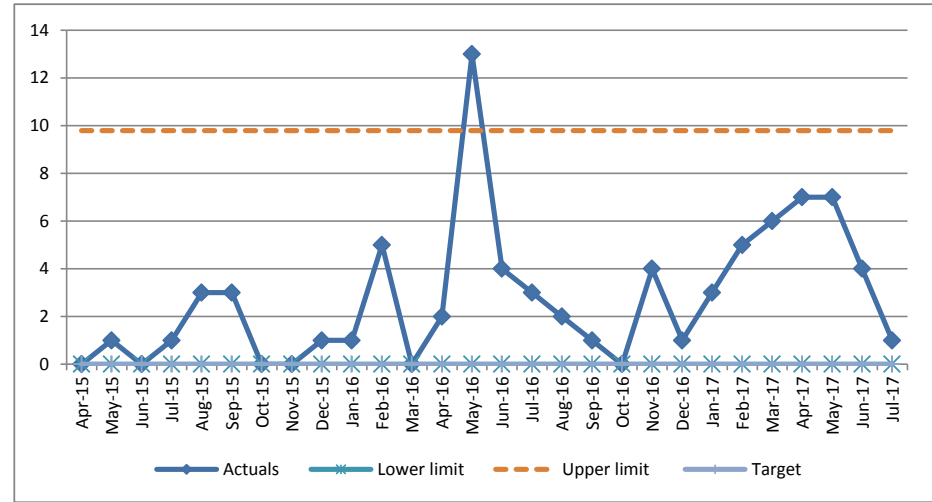
Specialities exceeding 18 wk referral to treatment time (incomplete pathways)



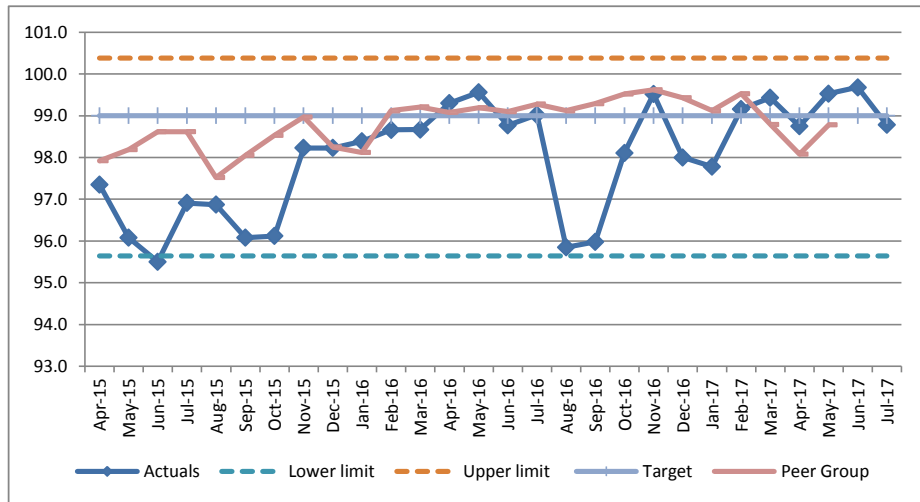
18 weeks referral to treatment time - incomplete pathways



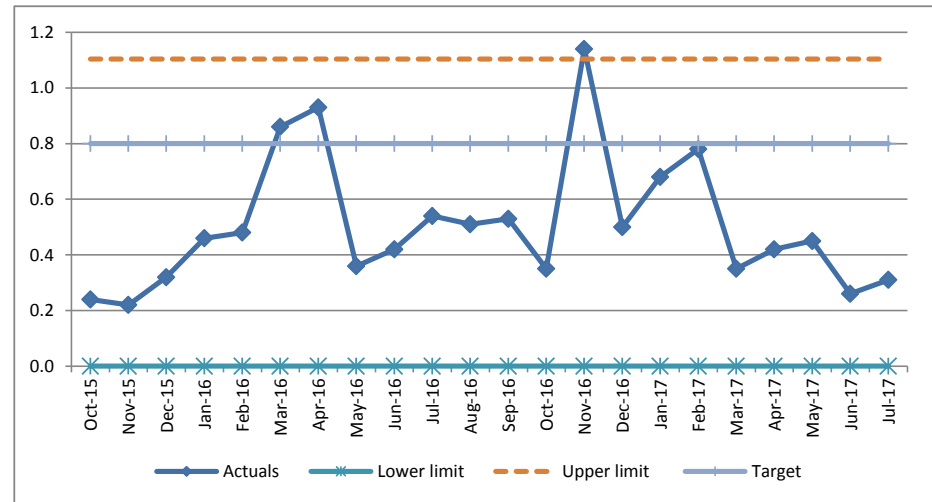
Number of cases exceeding 52 weeks referral to treatment



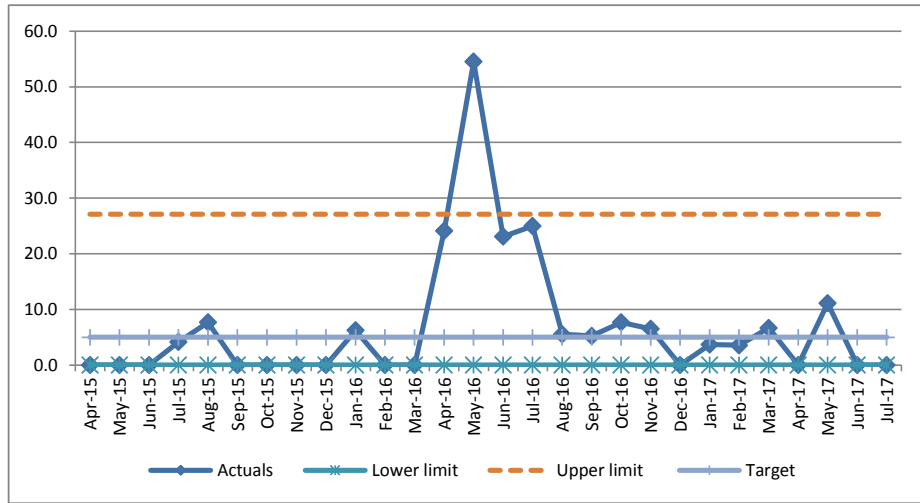
Diagnostic waiters, 6 weeks and over-DM01



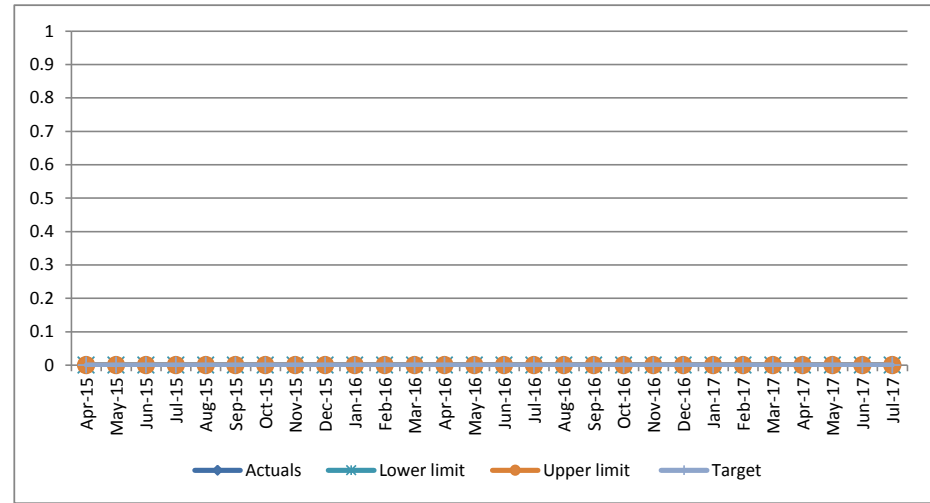
Last minute (on the day) non-clinical cancelled elective operations as a % of elective admissions



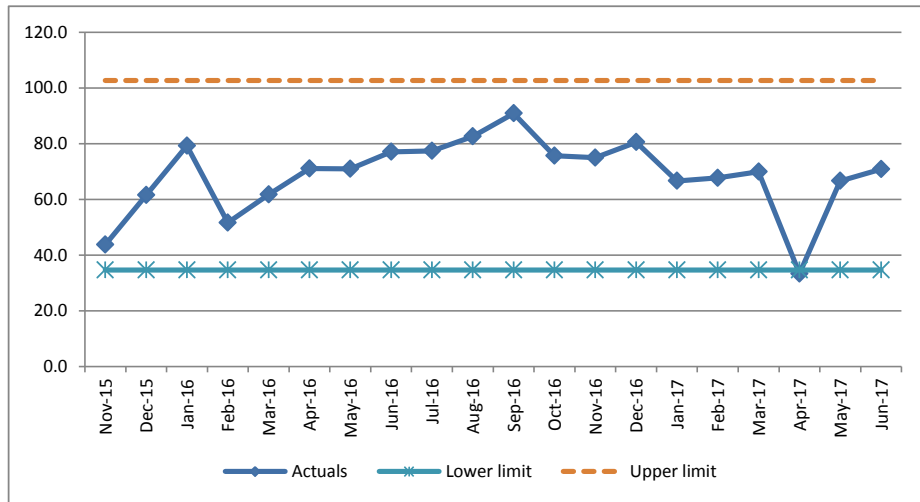
Breaches of the 28 day guarantee following a Last minute (on the day) non clinical cancelled elective operation



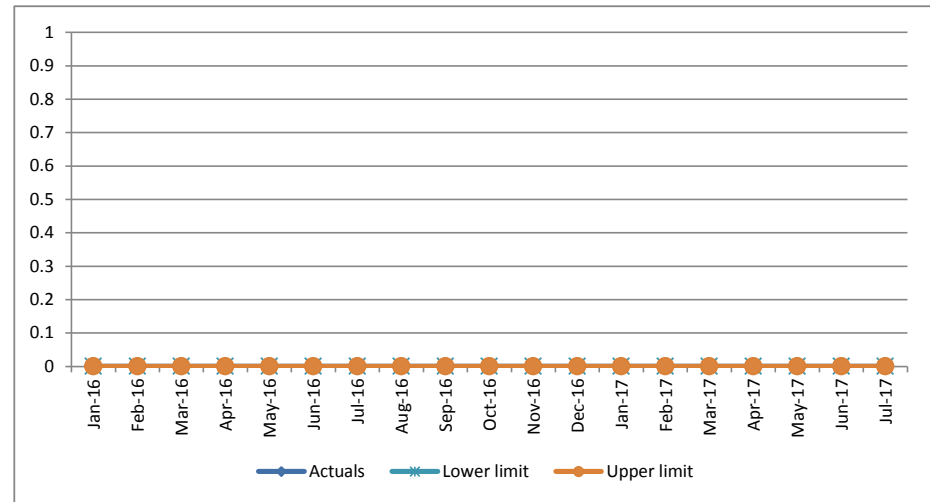
Urgent operations cancelled more than once



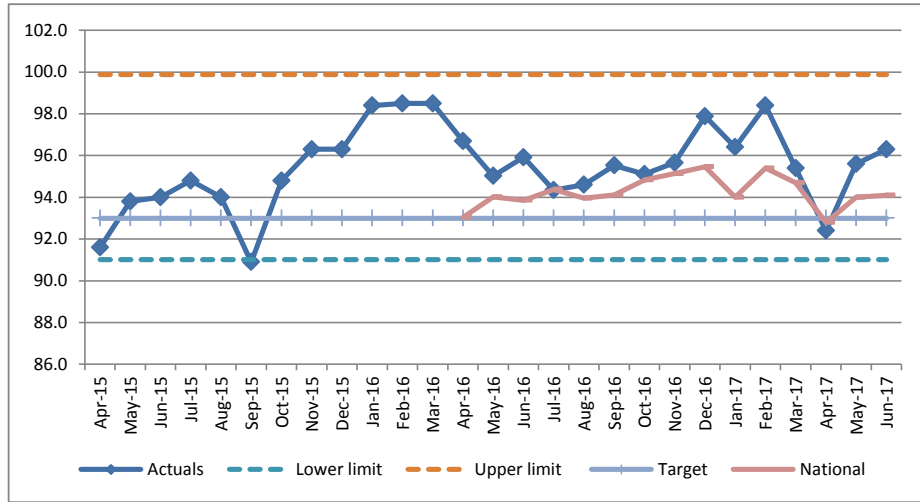
% of #NoF achieving BPT



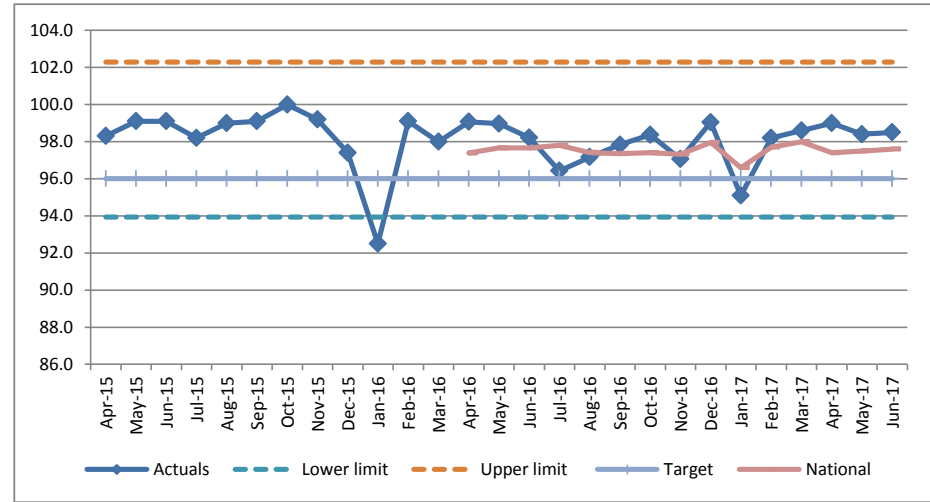
Non-medical critical care transfers



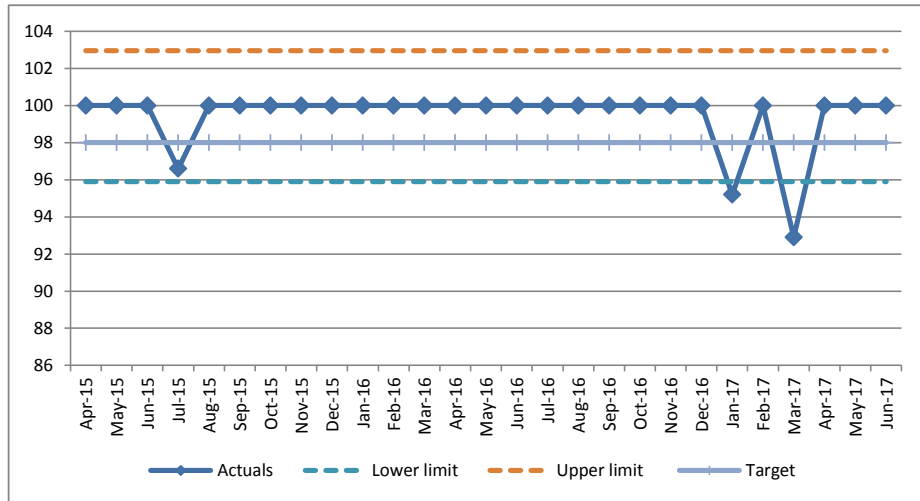
2 week GP referral to 1st outpatient appointment



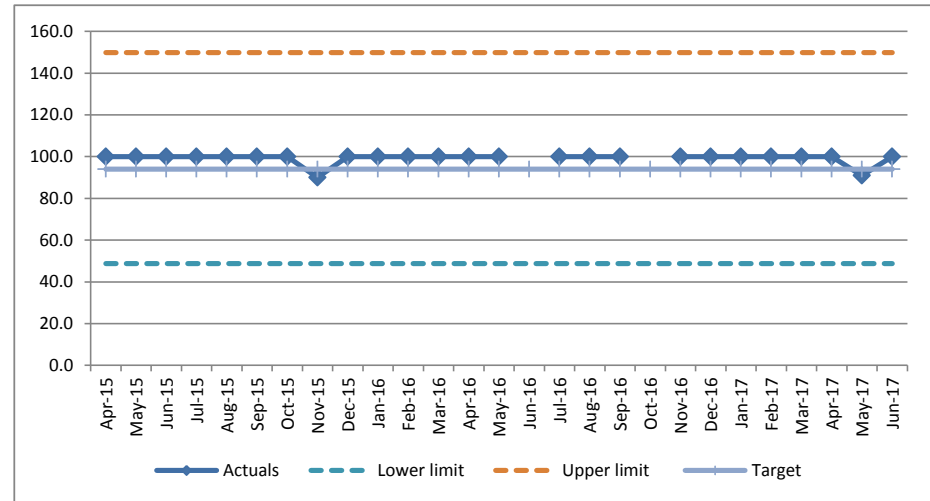
31 day diagnosis to treatment



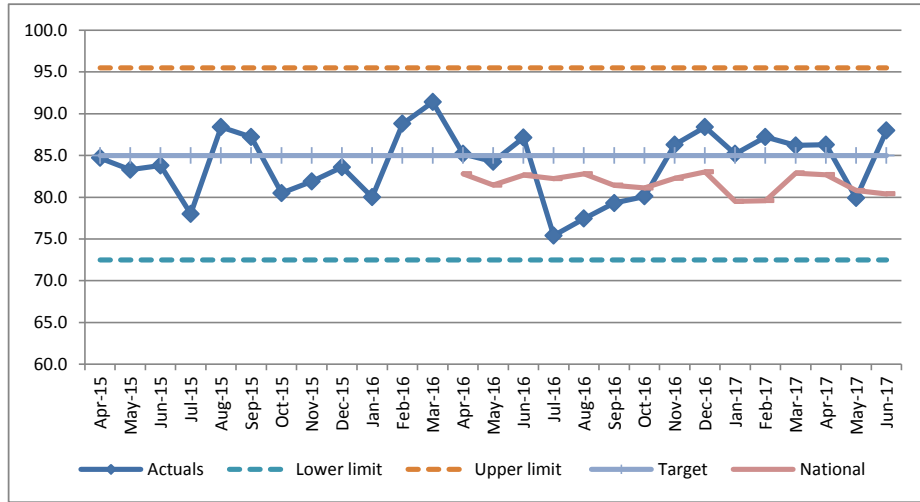
31 day second or subsequent treatment (drug)



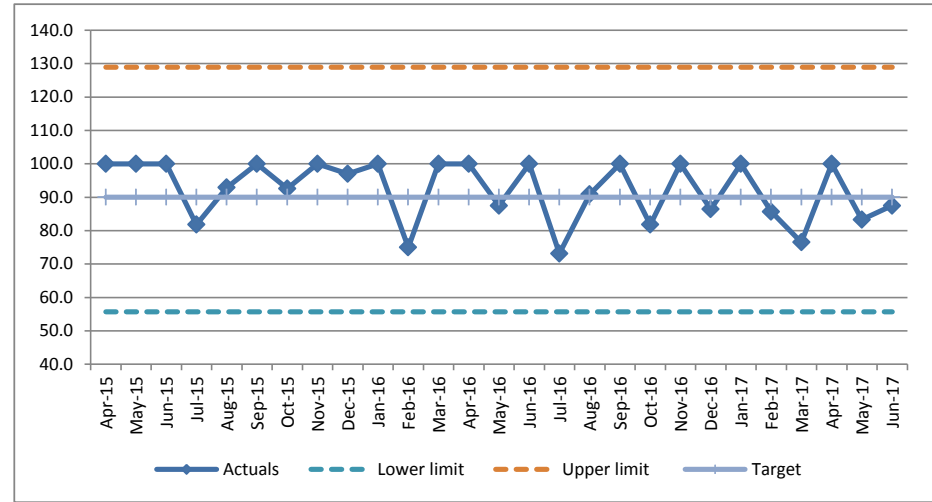
31 day second or subsequent treatment (surgery)



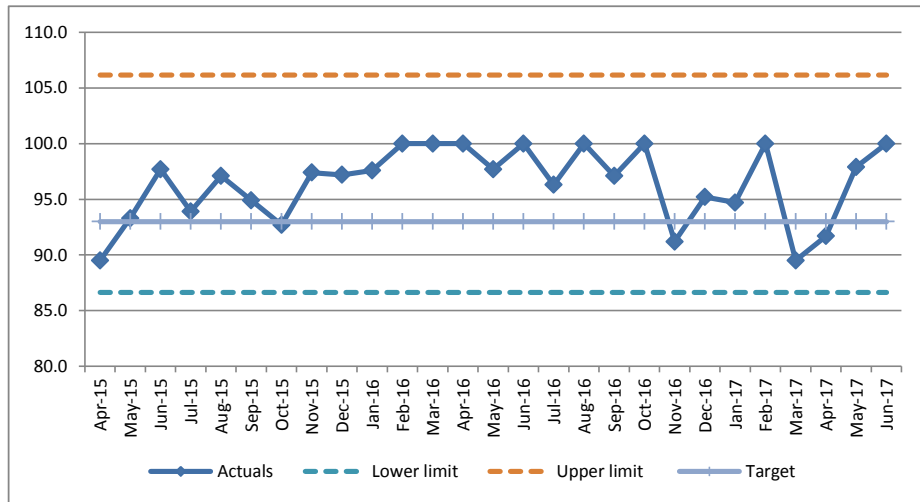
62 days urgent referral to treatment



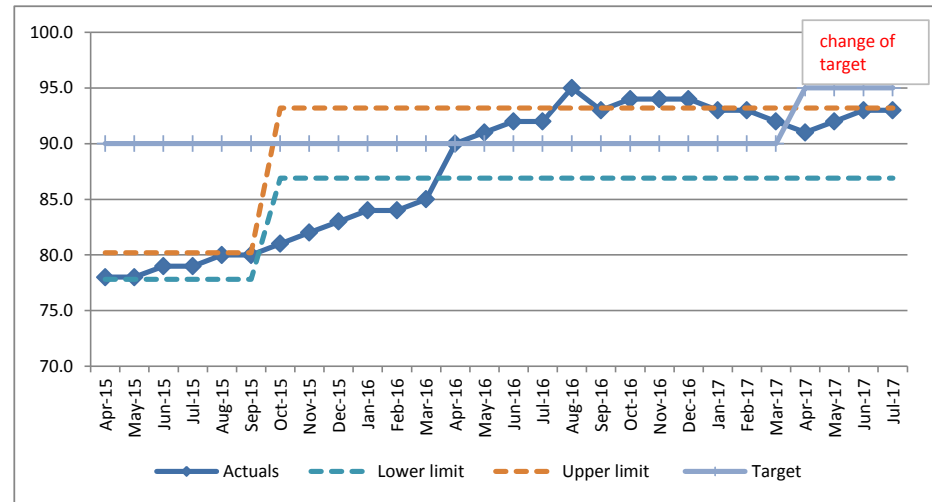
62 day referral to treatment from screening



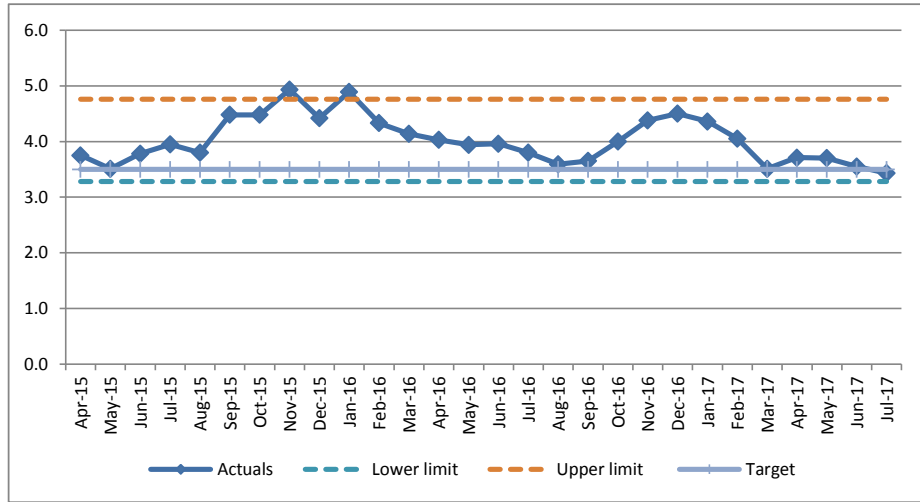
14 days referral for breast symptoms to assessment



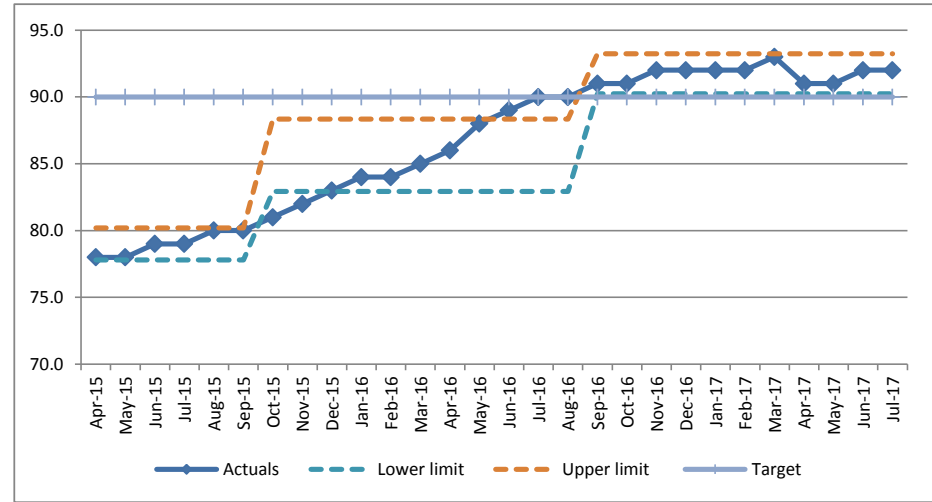
% of eligible staff appraised within last 12 months



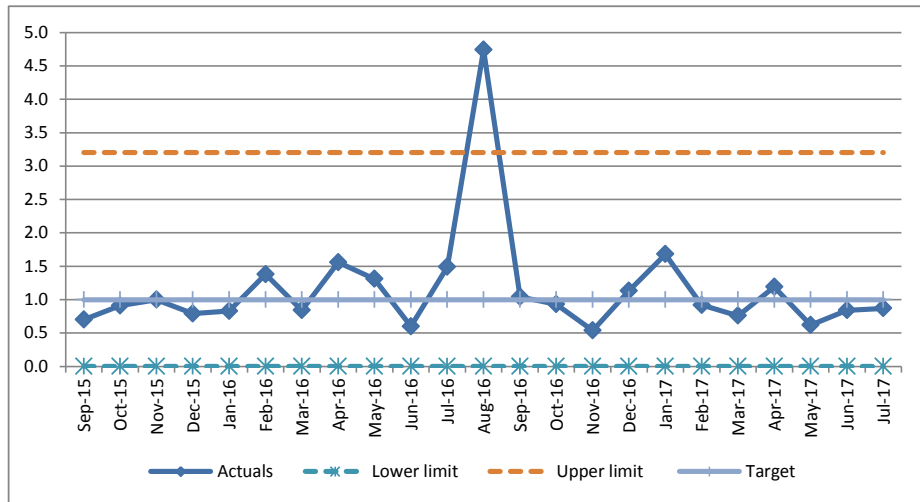
WTE lost as a % of contracted WTE due to sickness absence within last 12 months



% eligible staff attending core mandatory training within the last 12 months



Staff Turnover



Proportion of Temporary Staff

