

## Board of Directors Cover Sheet

<b>Subject:</b>	Newark Strategy Implementation Progress Report	<b>Date:</b> Sep 2017		
<b>Prepared By:</b>	Anthony Rosevear, Assistant Chief Operating Officer			
<b>Approved By:</b>	Peter Wozencroft, Director of Strategic Planning & Commercial Development			
<b>Presented By:</b>	Peter Wozencroft, Director of Strategic Planning & Commercial Development			
<b>Purpose</b>				
Update on the progress made in implementing the Newark Strategy as described in the 'Newark Hospital Vision and Strategy, 3 years on' (Sep 2016) and outlined within the Trust's strategic priorities.		<b>Decision</b>		
		<b>Approval</b>		
		<b>Assurance</b>	X	
<b>Strategic Objectives</b>				
<b>To provide outstanding care to our patients</b>	<b>To support each other to do a great job</b>	<b>To inspire excellence</b>	<b>To get the most from our resources</b>	<b>To play a leading role in transforming health and care services</b>
				X
<b>Overall Level of Assurance</b>				
	<b>Significant</b>	<b>Sufficient</b>	<b>Limited</b>	<b>None</b>
	X			
<b>Risks/Issues</b>				
<b>Financial</b>	NA			
<b>Patient Impact</b>	NA			
<b>Staff Impact</b>	NA			
<b>Services</b>	NA			
<b>Reputational</b>	NA			
<b>Committees/groups where this item has been presented before</b>				
None				
Subsequent to Trust Board presentation report to be presented at				
<ul style="list-style-type: none"> <li>Newark Governors Meeting, 6 Oct 2017</li> <li>Newark Town Council Health Consultative Group, 29 Sep 2017</li> </ul>				
<b>Executive Summary</b>				
<p>This report provides an update on the progress made in implementing the Newark Strategy as described in the 'Newark Hospital Vision and Strategy, 3 years on' (Sep 2016) and outlined within the Trust's strategic priorities.</p> <p>The strategy focuses on three key areas of care provision at Newark Hospital,</p> <ul style="list-style-type: none"> <li>Elective care</li> <li>Urgent care</li> <li>Inpatient care</li> </ul> <p>In addition to ensuring that local services meet the care needs of the people of Newark, implementation of this strategy is a key enabler to the Trust's sustainable achievement of quality, access and finance performance standards and delivering outstanding care to all patients, their families and carers.</p> <p>The introduction of market share information provides a proxy measure of the overall elective care offer at Newark, with activity and key performance indicators providing measures for specific work streams.</p> <p>Work plans describe schemes to deliver objectives and are RAG rated.</p>				

The collective Alliance ambition to create a model for urgent care at Newark Hospital in which the Urgent Care Centre is further integrated with primary care remains fully supported by the Trust. Progress and actions planned by the Alliance Business Transformation Team, lead resource in supporting development and delivery of the project, has been described.

The Trust also continues to work in collaboration with Alliance partners to develop a coordinated system community bed model, with a Newark bed base that is flexible with rehabilitation as its primary focus. The implementation of an integrated discharge process is a key enabler and an overview is provided.