Horizon Scanning Schedule					25th June 2015
	Draft for d	liscussion			
Title of Report	Link to full report	Brief Description	No of Recommendations	Exec lead	Date Gap analysis and action plan due to be reported to Board
The Report of the Morecambe Bay Investigation - Dr BIII Kirkup CBE		An independent investigation into the maagment, delivery and outcomes of care provided by the maternity and neonatal services at the University Hospitals of Morcambe Bay NHS Foundation Trust from January 2004 to June 2013.	23 recommendations for the wider NHS 18 recommendations for Morcambe Bay NHS Foundation Trust	Executive Director of Nursing	
Five year forward view : time to deliver - NHS England	http://www.england.nhs.uk/wp- content/uploads/2015/06/5yfv-time-to- deliver_ddf2tm.source=The-Kings&27s-Fund+newsl etters&utm_medium=email&utm_campaign=578304 4_HMP+2015-06_ 09&dm_i=21A8,3FV84.HK9342,CBYH3,1			Director of Strategic Planning and Commercial Development	
	https://www.gov.uk/government/uploads/system/u ploads/attachment_data/file/434202/carter-interim- report.pdf			Turnaround Director	