

# Board of Directors Meeting

# Report

**Subject:** Quality Improvement Plan / Quality Strategy  
**Date:** Thursday 30 July 2015  
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## Executive Summary

The **Patient Safety and Quality Strategy** was presented to the Trust Board in October 2013, with key quality goals agreed in January 2014. This strategy was seen as a strategy that was not fixed, but flexible and responsive to new information and priorities. Sherwood Forest Hospitals is currently in special measures as determined by Monitor. In response to a number of quality and safety challenges the Trust developed a **Quality Improvement Plan (QIP)**. A vast number of the actions have been delivered through the implementation of a Patient Safety and Quality Strategy and the Quality Improvement Plan. Alongside the QIP, the Executive Team have been reporting against a number of priority / key actions within a **SMART** Action Plan.

Post Care Quality Commission (CQC) inspection the Trust will revise the QIP to represent a single integrated consolidated plan recognising the root causes of issues, with rated outcomes and clear links to existing governance committees. Parallel to this process the Trust will refresh and re-develop the patient safety and quality strategy to develop a refreshed quality strategy. This strategy will build implementation plans that support each of the required initiatives / work programmes. The trust will have a single quality strategy and implementation plan that will sit alongside and fully interlink with other strategies, namely the clinical, workforce, IT and estates strategies.

## Recommendation

- The Board is asked to note and support the proposed approach outlined in the paper.

Relevant Strategic Objectives (please mark in bold)	
1. <b>To consistently deliver safe, effective high quality care achieving a positive staff and patient experience</b>	2. <b>To eliminate the variability of access to and outcomes from our acute and community services</b>
3. <b>To reduce demand on hospital services and deliver care closer to home</b>	4. <b>To develop extended clinical networks that benefit the patients we serve</b>
5. <b>To provide efficient and cost effective services and deliver better value and healthcare</b>	
<b>Links to the BAF and Corporate Risk Register</b>	Principal Risk 1 , 4 & 5
<b>Details of additional risks</b>	Failure to meet the Monitor regulatory requirements for

<b>associated with this paper</b> <i>(may include CQC Essential Standards, NHSLA, NHS Constitution)</i>	governance - remain in significant breach. Remain in special measures
<b>Links to NHS Constitution</b>	This strategy will affect and reflect all areas of the Trust's work, including delivering services in line with the NHS Constitution.
<b>Financial Implications/Impact</b>	None specifically but this interlinks closely to our key strategies
<b>Legal Implications/Impact</b>	Reputational implications of delivering sub-standard safety and care. Risk of civil and/or criminal action if further compliance issues are noted.
<b>Partnership working &amp; Public Engagement Implications/Impact</b>	We will consult with our key stakeholders to refresh our Quality Strategy
<b>Committees/groups where this item has been presented before</b>	TMB, Executive Team, Improvement Director
<b>Monitoring and Review</b>	The Executive Team will monitor this work, reporting to the Trust Board. Following the completion of this proposal the governance forums for monitoring will be identified
<b>Is a QIA required/been completed? If yes provide brief details</b>	No