

## **Ian Holden statement**

After considerable thought I have agreed to stand for election as lead governor. So, a few words about how I see the role.

The next three years will be challenging ones for SFH/CoG. Most of us support SFH's role in developing the ICS/ICP/PCN model but that role creates a tension around accountability etc. which is a challenge for the Trust and for Governors. Our statutory responsibility remains to ensure, through scrutiny of the NEDs, that the Trust is run appropriately while we want to give maximum support to the wider process. I think CoG has to develop ways of working which add value at a time when governors could easily be seen as an irrelevance. In that context I see the lead role as being about ensuring good, two-way communication with Board so that **every** Governor feels able to question and challenge and is assured by the answers they receive.

Ian Holden